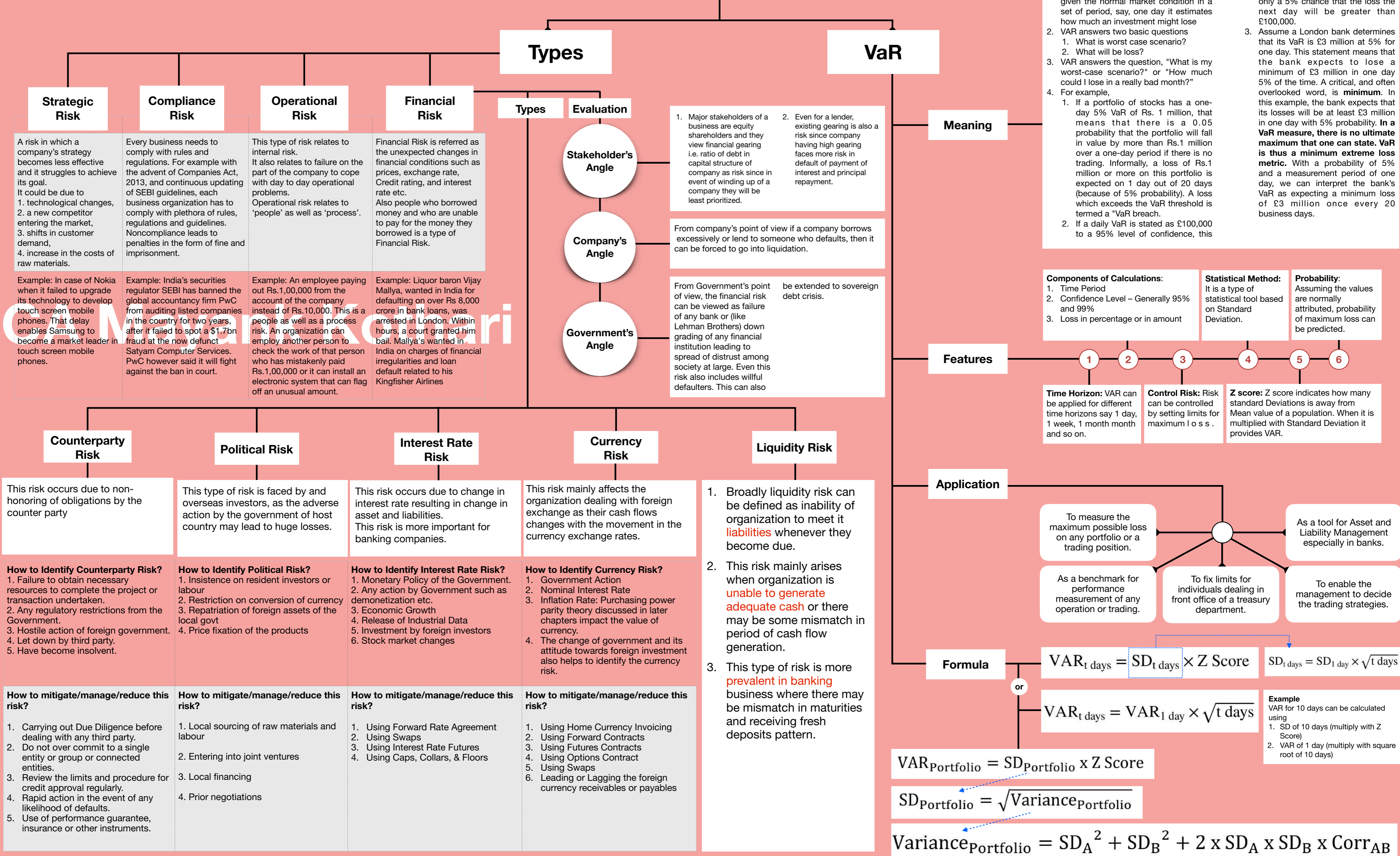


Risk Management



Types

Strategic Risk	Compliance Risk	Operational Risk	Financial Risk
A risk in which a company's strategy becomes less effective and it struggles to achieve its goal. It could be due to 1. technological changes, 2. a new competitor entering the market, 3. shifts in customer demand, 4. increase in the costs of raw materials. Example: In case of Nokia when it failed to upgrade its technology to develop touch screen mobile phones. That delay enables Samsung to become a market leader in touch screen mobile phones.	Every business needs to comply with rules and regulations. For example with the advent of Companies Act, 2013, and continuous updating of SEBI guidelines, each business organization has to comply with plethora of rules, regulations and guidelines. Noncompliance leads to penalties in the form of fine and imprisonment. Example: India's securities regulator SEBI has banned the global accountancy firm PwC from auditing listed companies in the country for two years, after it failed to spot a \$1.7bn fraud at the now defunct Satyam Computer Services. PwC however said it will fight against the ban in court.	This type of risk relates to internal risk. It also relates to failure on the part of the company to cope with day to day operational problems. Operational risk relates to 'people' as well as 'process'. Example: An employee paying out Rs.1,00,000 from the account of the company instead of Rs.10,000. This is a people as well as a process risk. An organization can employ another person to check the work of that person who has mistakenly paid Rs.1,00,000 or it can install an electronic system that can flag off an unusual amount.	Financial Risk is referred as the unexpected changes in financial conditions such as prices, exchange rate, Credit rating, and interest rate etc. Also people who borrowed money and who are unable to pay for the money they borrowed is a type of Financial Risk. Example: Liquor baron Vijay Mallya, wanted in India for defaulting on over Rs 8,000 crore in bank loans, was arrested in London. Within hours, a court granted him bail. Mallya's wanted in India on charges of financial irregularities and loan default related to his Kingfisher Airlines

Types

Stakeholder's Angle

- Major stakeholders of a business are equity shareholders and they view financial gearing i.e. ratio of debt in capital structure of company as risk since in event of winding up of a company they will be least prioritized.
- Even for a lender, existing gearing is also a risk since company having high gearing faces more risk in default of payment of interest and principal repayment.

Company's Angle

From company's point of view if a company borrows excessively or lend to someone who defaults, then it can be forced to go into liquidation.

Government's Angle

From Government's point of view, the financial risk can be viewed as failure of any bank or (like Lehman Brothers) down grading of any financial institution leading to spread of distrust among society at large. Even this risk also includes willful defaulters. This can also be extended to sovereign debt crisis.

VaR

Meaning

1. VAR is a measure of risk of investment given the normal market condition in a set of period, say, one day it estimates how much an investment might lose

2. VAR answers two basic questions
1. What is worst case scenario?
2. What will be loss?

3. VAR answers the question, "What is my worst-case scenario?" or "How much could I lose in a really bad month?"

4. For example,
1. If a portfolio of stocks has a one-day 5% VaR of Rs. 1 million, that means that there is a 0.05 probability that the portfolio will fall in value by more than Rs.1 million over a one-day period if there is no trading. Informally, a loss of Rs.1 million or more on this portfolio is expected on 1 day out of 20 days (because of 5% probability). A loss which exceeds the VaR threshold is termed a "VaR breach."
2. If a daily VaR is stated as £100,000 to a 95% level of confidence, this means that during the day there is a only a 5% chance that the loss the next day will be greater than £100,000.

3. Assume a London bank determines that its VaR is £3 million at 5% for one day. This statement means that the bank expects to lose a minimum of £3 million in one day 5% of the time. A critical, and often overlooked word, is **minimum**. In this example, the bank expects that its losses will be at least £3 million in one day with 5% probability. **In a VaR measure, there is no ultimate maximum that one can state. VaR is thus a minimum extreme loss metric.** With a probability of 5% and a measurement period of one day, we can interpret the bank's VaR as expecting a minimum loss of £3 million once every 20 business days.

Components of Calculations:

- Time Period
- Confidence Level – Generally 95% and 99%
- Loss in percentage or in amount

Statistical Method:

It is a type of statistical tool based on Standard Deviation.

Probability:

Assuming the values are normally attributed, probability of maximum loss can be predicted.

Features

- Time Horizon:** VAR can be applied for different time horizons say 1 day, 1 week, 1 month and so on.
- Control Risk:** Risk can be controlled by setting limits for maximum loss.
- Z score:** Z score indicates how many standard Deviations is away from Mean value of a population. When it is multiplied with Standard Deviation it provides VAR.

Counterparty Risk	Political Risk	Interest Rate Risk	Currency Risk	Liquidity Risk
This risk occurs due to non-honoring of obligations by the counter party How to Identify Counterparty Risk? 1. Failure to obtain necessary resources to complete the project or transaction undertaken. 2. Any regulatory restrictions from the Government. 3. Hostile action of foreign government. 4. Let down by third party. 5. Have become insolvent.	This type of risk is faced by and overseas investors, as the adverse action by the government of host country may lead to huge losses. How to Identify Political Risk? 1. Insistence on resident investors or labour 2. Restriction on conversion of currency 3. Repatriation of foreign assets of the local govt 4. Price fixation of the products	This risk occurs due to change in interest rate resulting in change in asset and liabilities. This risk is more important for banking companies. How to Identify Interest Rate Risk? 1. Monetary Policy of the Government. 2. Any action by Government such as demonetization etc. 3. Economic Growth 4. Release of Industrial Data 5. Investment by foreign investors 6. Stock market changes	This risk mainly affects the organization dealing with foreign exchange as their cash flows changes with the movement in the currency exchange rates. How to Identify Currency Risk? 1. Government Action 2. Nominal Interest Rate 3. Inflation Rate: Purchasing power parity theory discussed in later chapters impact the value of currency. 4. The change of government and its attitude towards foreign investment also helps to identify the currency risk.	1. Broadly liquidity risk can be defined as inability of organization to meet its liabilities whenever they become due. 2. This risk mainly arises when organization is unable to generate adequate cash or there may be some mismatch in period of cash flow generation. 3. This type of risk is more prevalent in banking business where there may be mismatch in maturities and receiving fresh deposits pattern.
How to mitigate/manage/reduce this risk? 1. Carrying out Due Diligence before dealing with any third party. 2. Do not over commit to a single entity or group or connected entities. 3. Review the limits and procedure for credit approval regularly. 4. Rapid action in the event of any likelihood of defaults. 5. Use of performance guarantee, insurance or other instruments.	How to mitigate/manage/reduce this risk? 1. Local sourcing of raw materials and labour 2. Entering into joint ventures 3. Local financing 4. Prior negotiations	How to mitigate/manage/reduce this risk? 1. Using Forward Rate Agreement 2. Using Swaps 3. Using Interest Rate Futures 4. Using Caps, Collars, & Floors	How to mitigate/manage/reduce this risk? 1. Using Home Currency Invoicing 2. Using Forward Contracts 3. Using Futures Contracts 4. Using Options Contract 5. Using Swaps 6. Leading or Lagging the foreign currency receivables or payables	

Application

- To measure the maximum possible loss on any portfolio or a trading position.
- As a benchmark for performance measurement of any operation or trading.
- To fix limits for individuals dealing in front office of a treasury department.
- To enable the management to decide the trading strategies.
- As a tool for Asset and Liability Management especially in banks.

Formula

$VAR_{t \text{ days}} = SD_{t \text{ days}} \times Z \text{ Score}$

or

$VAR_{t \text{ days}} = VAR_{1 \text{ day}} \times \sqrt{t \text{ days}}$

$SD_{t \text{ days}} = SD_{1 \text{ day}} \times \sqrt{t \text{ days}}$

$VAR_{\text{Portfolio}} = SD_{\text{Portfolio}} \times Z \text{ Score}$

$SD_{\text{Portfolio}} = \sqrt{\text{Variance}_{\text{Portfolio}}}$

$\text{Variance}_{\text{Portfolio}} = SD_A^2 + SD_B^2 + 2 \times SD_A \times SD_B \times \text{Corr}_{AB}$

Example
VAR for 10 days can be calculated using
1. SD of 10 days (multiply with Z Score)
2. VAR of 1 day (multiply with square root of 10 days)

Security Analysis

Fundamental analysis is a method of evaluating a security in an attempt to measure its intrinsic value, by examining related economic, financial and other qualitative and quantitative factors.

Fundamental Analysis

Technical Analysis

Technical Analysis is a method of share price movements based on a study of price graphs or charts on the assumption that share price trends are repetitive.

Economic Analysis

Macro-economic factors are to be assessed while analyzing the overall economy, and quantitative factors. Trends in peoples' income and expenditure reflect the growth of a particular industry/company in future. Consumption affects corporate profits, dividends and share prices in the market.

Factors affecting Economic Analysis

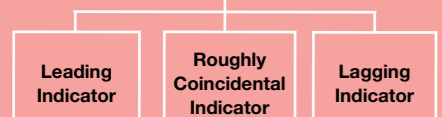
1. Growth Rates of National Income and Related Measures
2. Growth Rates of Industrial Sector
3. Inflation
4. Monsoon

Techniques used in Economic Analysis

Anticipatory Surveys

It incorporates expert opinion on construction activities, expenditure on plant and machinery, levels of inventory – all having a definite bearing on economic activities. Also future spending habits of consumers are taken into account.

Barometer/Indicator Approach



Economic Model Building Approach

- | | |
|---|---|
| Forecast GNP based on | Forecast GNP based on |
| 1. political stability, | 1. consumption expenditure, |
| 2. rate of inflation, | 2. gross private domestic investment, |
| 3. rate of interest | 3. government purchases of goods/ services, |
| 4. economic & fiscal policies of government | 4. net exports. |

Compare

Industry Analysis

An assessment has to be made regarding all the conditions and factors relating to demand of the particular product, cost structure of the industry. Since the basic profitability of any company depends upon the economic prospects of the industry to which it belongs, an appraisal of the particular industry's prospects is essential.

Factors affecting Industry Analysis

1. Product Life Cycle
2. Demand Supply Gap
3. Barriers to entry for new players
4. Government Attitude
5. State of competition in the industry
6. Cost Conditions and Profitability
7. Technology and research

Techniques used in Industry Analysis

Regression Analysis

Investor diagnoses the factors determining the demand for output of the industry through product demand analysis. Factors to be considered are GNP, disposable income, per capita consumption / income, price elasticity of demand. For identifying factors affecting demand, statistical techniques like regression analysis and correlation are used.

Input/Output Analysis

It reflects the flow of goods and services through the economy, intermediate steps in production process as goods proceed from raw material stage through final consumption. This is carried out to detect changing patterns/trends indicating growth/decline of industries.

I think if you do something and it turns out pretty good, then you should go do something else wonderful, not dwell on it for too long. Just figure out what's next.

Company Analysis

Company analysis is a process carried out by investors to evaluate securities, collecting info related to the company's profile, products and services as well as profitability. This requires careful examination of the company's quantitative and qualitative fundamentals.

Factors affecting Company Analysis

- | | |
|---|--------------------------|
| 1. Net Worth and Book Value | 5. Growth Record |
| 2. Sources and Uses of Funds | 6. Financial Analysis |
| 3. Cross-Sectional and Time Series Analysis | 7. Competitive Advantage |
| 4. Size and Ranking of the company | 8. Quality of Management |
| | 9. Corporate Governance |

Techniques used in Company Analysis

Correlation & Regression Analysis

Trend Analysis

Decision Tree Analysis

Here's to the crazy ones – the misfits, the rebels, the troublemakers, the round pegs in the square holes. The ones who see things differently – they're not fond of rules. You can quote them, disagree with them, glorify or vilify them, but the only thing you can't do is ignore them because they change things. They push the human race forward, and while some may see them as the crazy ones, we see genius, because the ones who are crazy enough to think that they can change the world, are the ones who do.

Assumptions

1. Value of stock depends on the supply and demand for a stock.
2. The supply and demand is actually governed by several factors.
3. Stock prices move in trends which continue for a substantial period of time
4. Technical analysis relies upon chart analysis rather than the information in the financial statements

Principles

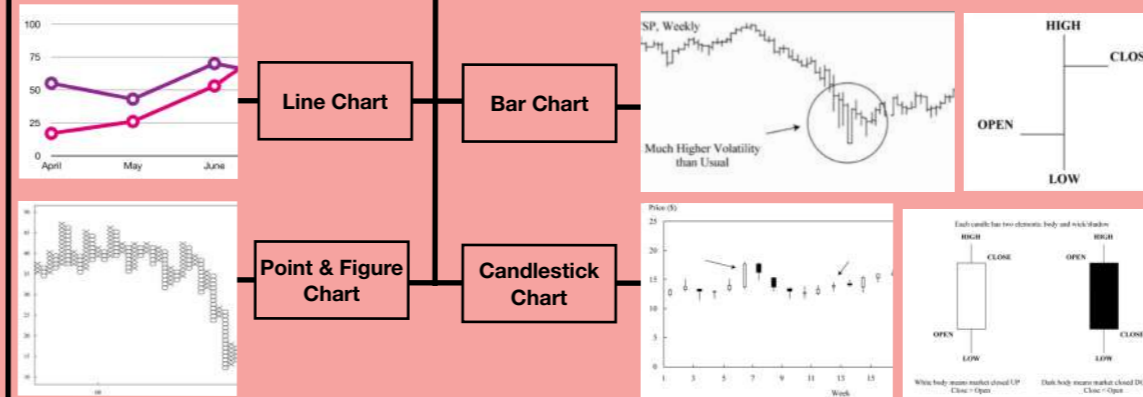
- The market discounts everything
- Price moves in trends
- History tends to repeat itself

Theories

1. A support level is a level where the price tends to find support as it falls. This means that the price is more likely to "bounce" off this level rather than break through it.
2. A resistance level is the opposite of a support level. It is where the price tends to find resistance as it rises. Again, this means that the price is more likely to "bounce" off this level rather than break through it.

Support & Resistance Level

Charts



Dow Jones Theory

- Movements**
1. **Primary Movement** - is the main trend of the market, which lasts from one year to 36 months or longer. This trend is commonly called bear or bull market.
 2. **Secondary Movement** - of the market is shorter in duration than the primary movement, and is opposite in direction. It lasts from two weeks to a month or more.
 3. **Daily Movement** - are the narrow movements from day-to-day.

- Phases**
1. Market discounts everything
 2. The 3-trend market
 1. Uptrend
 2. Sideways Trend
 3. Downtrend
 3. The 3-Phases of primary trend
 1. Accumulation Phase
 2. Public Participation Phase
 3. Panic phase (Excess Phase)
 4. Market indexes must confirm each other
 5. Volume must confirm trend
 6. Trend remains in effect until clear reversal occurs.

Elliot Wave Theory

- Theory**
1. Elliot found that the markets exhibited certain repeated patterns or waves. As per this theory wave is a movement of the market price from one change in the direction to the next change in the same direction.
 2. These waves are resulted from buying and selling impulses emerging from the demand and supply pressures on the market.
- Classification**
- Impulse Patterns (Basic Waves)** - In this pattern there will be 3 or 5 waves in a given direction (going upward or downward). These waves shall move in the direction of the basic movement. This movement can indicate bull phase or bear phase.
- Corrective Patterns (Basic Waves)** - These 3 waves are against the basic direction of the basic movement. Correction involves correcting the earlier rise in case of bull market and fall in case of bear market. As shown in the following diagram waves 1, 3 and 5 are directional movements, which are separated or corrected by wave 2 & 4, termed as corrective movements.

Random Walk Theory

1. Prices of shares in stock market can never be predicted.
2. The reason is that the price trends are not the result of any underlying factors, but that they represent a statistical expression of past data.
3. There may be periodical ups or downs in share prices, but no connection can be established between two successive peaks (high price of stocks) and troughs (low price of stocks)

Efficient Market Hypothesis

1. EMH states that it is impossible for an investor to outperform the market as the available price sensitive information are already included in the market price of the securities. And thus investor cannot purchase the securities which are undervalued and sell it at inflated price.
2. EMH explains that investor can earn higher returns only by having riskier assets in her (his) portfolio.

Market Indicators

Breadth Index

1. It is an index that covers all securities traded.
 2. It is computed by dividing the net advances or declines in the market by the number of issues traded.
 3. The breadth index either supports (technical strength) or contradicts (weakness) the movement of the Dow Jones Averages
- $$ABI = \frac{\text{No. of Advancing Stocks} - \text{No. of Declining Stocks}}{\text{Total Issues Traded}}$$

Volume of Transactions

1. The volume of shares traded in the market provides useful clues on how the market would behave in the near future.
2. It may signal a bull market or bear market.

Confidence Index

1. It is supposed to reveal how willing the investors are to take a chance in the market. It is the ratio of high-grade bond yields to low-grade bond yields.
 2. A rising confidence index is expected to precede a rising stock market, and a fall in the index is expected to precede a drop in stock prices.
 3. A fall in the confidence index represents the fact that low-grade bond yields are rising faster or falling more slowly than high grade yields.
- $$\text{Confidence Index} = \frac{\text{Avg YTM (Best Grade Bonds)}}{\text{Avg YTM (Intermediate Grade Bonds)}}$$

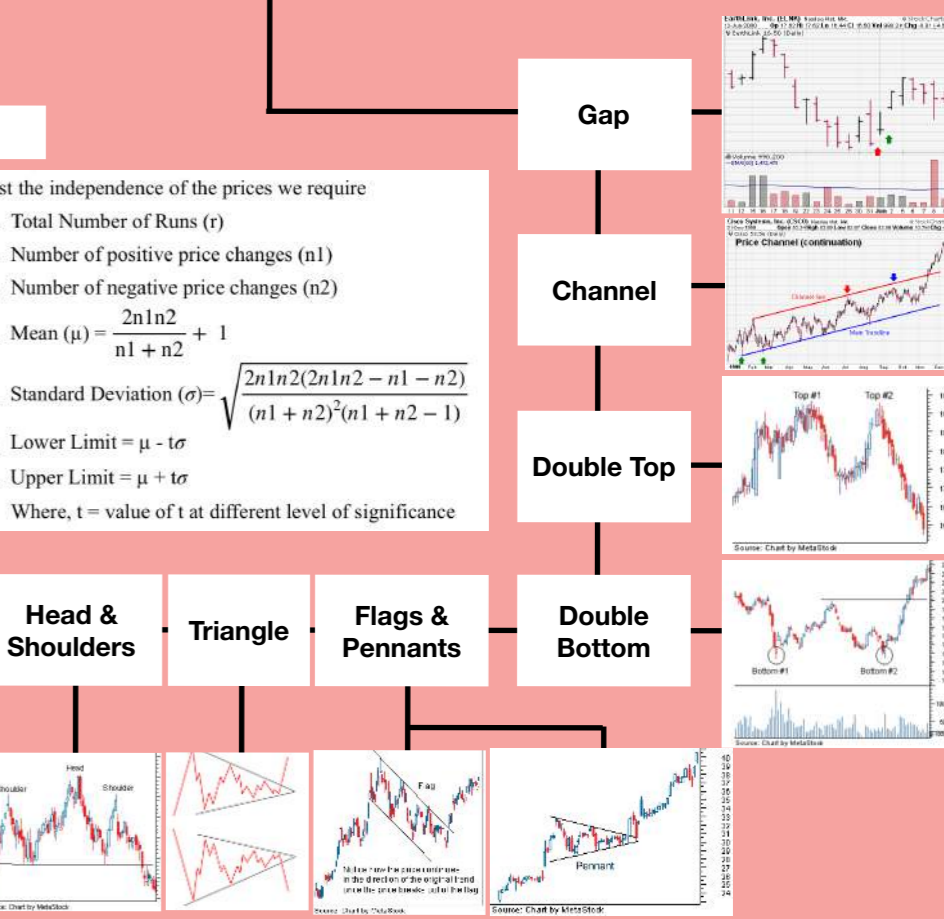
Relative Strength Analysis

1. The relative strength concept suggests that the prices of some securities rise relatively faster in a bull market or decline more slowly in a bear market than other securities i.e. some securities exhibit relative strength.
2. Investors will earn higher returns by investing in securities which have demonstrated relative strength in the past.
3. Relative strength can be measured in several ways.
 1. Calculating rates of return and classifying those securities with historically high average returns as securities with high relative strength is one of them.
 2. Even ratios like security relative to its industry and security relative to the entire market can also be used to detect relative strength in a security or an industry.
$$RSI = \frac{\% \text{ Change in Stock Price}}{\% \text{ Change in Index}}$$

Odd Lot Theory

1. This theory is a contrary - opinion theory.
2. It assumes that the average person is usually wrong and that a wise course of action is to pursue strategies contrary to popular opinion.

Interpreting Price Patterns



Data Analysis

Moving Averages

AMA

EMA

$$EMA = [CP \times e] + [Previous EMA \times (1-e)]$$

CP = Current Closing Price, e = exponent in decimals

$$AMA_{n,t} = 1/n[P_t + P_{t-1} + \dots + P_{t-(n-1)}]$$

$$AMA_{n,t} = \frac{\text{Total of the closing price in data}}{\text{number of observation}}$$

Run Test

To test the independence of the prices we require

1. Total Number of Runs (r)
 2. Number of positive price changes (n1)
 3. Number of negative price changes (n2)
 4. Mean $(\mu) = \frac{2n_1n_2}{n_1 + n_2} + 1$
 5. Standard Deviation $(\sigma) = \sqrt{\frac{2n_1n_2(2n_1n_2 - n_1 - n_2)}{(n_1 + n_2)^2(n_1 + n_2 - 1)}}$
 6. Lower Limit $= \mu - \sigma$
 7. Upper Limit $= \mu + \sigma$
- Where, t = value of t at different level of significance

3 Lessons	Markets Have No Memory			
	Market Prices are Fair			
	Read the Entrails			
3 Challenges	Limited Information Processing Capabilities.			
	Irrational Behaviour			
	Monopolistic Influence			
3 Forms				
Form	Past Information	Public Information	Private Information	
Weak Form	✓			
Semi Strong Form	✓	✓		
Strong Form	✓	✓	✓	
Test to Verify Weak Form of Market Efficiency	Serial Correlation Test	Run Test	Filter Rules Test	

In finance, valuation is the process of determining the present value (PV) of an asset. Valuations can be done on assets (for example, investments in marketable securities such as stocks, options, business enterprises, or intangible assets such as patents and trademarks) or on liabilities (e.g., bonds issued by a company). Valuations are needed for many reasons such as investment analysis, capital budgeting, merger and acquisition transactions, financial reporting, taxable events to determine the proper tax liability, and in litigation. In this chapter we are going to discuss about the valuation of securities

Security Valuation



Overview

Return Concepts

Valuation

Equity Valuation

Preference Valuation

Bond Valuation

Money Market Instrument

Required Rate of Return

1. Required rate of return is the minimum rate of return that the investor is expected to receive while making an investment in an asset over a specified period of time.
2. This is also called opportunity cost or **cost of capital** because it is the highest level of expected return forgone which is available elsewhere from investment of similar risks.
3. Many times, required rate of return and expected return are used interchangeably. But, that is not the case.

Capital Asset Pricing Model is used widely to calculate required Return on Equity

$$R_x = R_f + \beta_x(R_m - R_f)$$

where
 R_x = expected return on investment in "x" (company x)
 R_f = risk-free rate of return
 β_x = beta of "x"
 R_m = expected return of market
 $R_m - R_f$ = Market Risk Premium
 $\beta_x(R_m - R_f)$ = Equity Risk Premium

Discount Rate

1. Discount Rate is the rate at which present value of future cash flows is determined.
 2. **Discount rate** is normally the required rate of return which is also called as **cost of capital**
- (1 + Nominal Rate) = (1 + Real Rate)(1 + Inflation rate)**
 We can form some principle based on the above formula
1. If projected cash flows are in real terms, the discount rate used should be real discount rate.
 2. If projected cash flows are in money terms, the discount rate used should be money discount rate.
 3. Where there are more than one inflation rates, then convert the cash flows in which the discount rate is.
 4. The depreciation charge remains the same irrespective of the inflation rate and hence it should be considered as Zero Inflation item.

Cash Flows	Discount Rate	Stock Valuation
Equity	K_e	Expected Return > CAPM Return Buy Stock is undervalued as it is expected that return will be higher than required.
Preference	K_p	
Debt	$K_d(1-t)$	Expected Return = CAPM Return Hold Stock is correctly valued hence we should hold and wait to buy or sell in future.
Bonds	YTM	
Mix	K_o	Expected Return < CAPM Return Sell Stock is overvalued as it is expected that return will be less than required.

Internal Rate of Return

1. The internal rate of return sometime known as yield on project is the rate at which an investment project promises to generate a return during its useful life.
2. It is the discount rate at which
 $PV \text{ of CIF} = PV \text{ of COF}$
 Or
 $NPV=0$

Situation	Result
$IRR > K_o$	Acceptable
$IRR < K_o$	Not Acceptable

Dividend Based

Single Period Holding
 $\frac{D_1}{(1+K_e)^1} + \frac{P_1}{(1+K_e)^1}$

Multi Period Holding
 No Growth: $\frac{D_1}{K_e}$
 Constant Growth: $\frac{D_0(1+g)}{K_e-g}$ or $\frac{D_1}{K_e-g}$

Two Stage Model
 $\frac{D_0(1+g_1)}{(1+K_e)^1} + \frac{D_1(1+g_2)}{(1+K_e)^2} + \dots + \frac{D_{n-1}(1+g_2)}{(1+K_e)^{n-1}} + \frac{P_n}{(1+K_e)^n}$

Three Stage Model
 $\frac{D_0(1+g_1)}{(1+K_e)^1} + \frac{D_1(1+g_2)}{(1+K_e)^2} + \frac{D_2(1+g_3)}{(1+K_e)^3} + \dots + \frac{D_{n-1}(1+g_3)}{(1+K_e)^{n-1}} + \frac{P_n}{(1+K_e)^n}$

Earnings Based

Gordon's Growth Model
 $\frac{EPS_1(1-b)}{K_e - br}$

Walters Model
 $P = \frac{D + \frac{r}{K_e}(E-D)}{K_e}$

PE Multiple
 $MP = EPS \times PE \text{ Multiple}$

Enterprise Value

Market Value of Equity + **Market Value of Preference** + **Market Value of Debt** + **Minority Interest** - **Cash & Cash Equivalent**

EV Multiple
 $EV \text{ Multiple} = \frac{\text{Enterprise Value}}{EBITDA}$ $EV \text{ Multiple} = \frac{\text{Enterprise Value}}{\text{Sales}}$

Cash Flow Based

FCFE = Net Income + Depreciation - Capital Expenditure - Non Cash Working Capital + New Debt Issued - Debt Repayment = 75+50-20-5+15-10 = 105

FCFF
 Based on EBITDA: $EBITDA \times (1-\text{tax}) + \text{Depreciation} \times (\text{tax})$ = 260*(1-0.50)+50*(0.50)-20-5=130
 Based on EBIT: $EBIT \times (1-\text{tax}) + \text{Depreciation}$ = 210*(1-0.50)+50-20-5=130
 Based on EAT: $EAT + \text{Interest} \times (1-\text{tax}) + \text{Depreciation}$ = 75+60*(1-0.50)-20-5=130
 Based on FCFE: $FCFE + \text{Interest} \times (1-\text{tax}) + \text{Principal Prepaid} - \text{New Debt Issued} + \text{Preference Dividend}$ = 105+60*(1-0.50)+10-15+0=130

Rights Share

$Ex - \text{Right Price } (P_1) = \frac{nP_0 + n_1S}{n + n_1}$

Where,
 n = no. of existing shares
 P_0 = Price of Share Pre - Right Issue
 n_1 = no. of new shares issued under right issue
 S = Subscription price of each right share
 P_1 = Ex Right Price

$\text{Value of right} = \frac{n_1(P_0 - S)}{n + n_1}$

nP_0 = Value of existing shares
 n_1S = funds raised through right issue
 $n + n_1$ = No. of shares outstanding after the right issue

Characteristics	Types of Instruments
a. Short duration.	1. Call / Notice Money
b. Large volume	2. Treasury Bills
c. De-regulated interest rates.	3. Commercial Bills
d. The instruments are highly liquid.	4. Commercial Paper
e. They are safe investments owing to issuers inherent financial strength	5. Certificate of Deposit
	6. Repo & Reverse Repo

Convertible Bonds

1. **Conversion Ratio:**
The number of shares each convertible bond converts into. It may be expressed per bond.
2. **Conversion Value:**
 $CV = \text{Market price per share} \times \text{Conversion Ratio}$
3. **Conversion Premium:**
The amount by which the price of a convertible security exceeds the current market value of the common stock into which it may be converted.
 $CP = MP - CV$
 $MP = \text{Market Price of Convertible Bond}$
 $CV = \text{Conversion Value}$
4. **Conversion Premium Ratio:**
Ratio which shows at what premium the convertible bond is trading in the market
 $CP(\%) = \left(\frac{MP}{CV} - 1 \right) \times 100$
5. **Straight Value of the Bond:**
It is the price where the bond would trade if it were not convertible to stock. Its then is equivalent to non-convertible bond.
6. **Minimum Value of the Convertible Bond:**
A convertible bond should at the lowest trade at the higher of either the conversion value or straight value.
7. **Downside Risk:**
Downside risk is the % premium over the straight value of the bond.
 $DR(\%) = \left(\frac{MP}{SV} - 1 \right) \times 100$
8. **Conversion Parity Price or Market Conversion Price:**
Price at which the investor will neither gain nor lose on buying the bond and exercising it.
 $CPP = \frac{MP}{N} \times 100$
9. **Favourable Income Differential Per Share**
It represents extra income earned in Bond over dividend income in shares.
 $FID = \frac{[\text{Interest from Bond} - (\text{Dividend from Equity} \times CR)]}{\text{Conversion Ratio (CR)}}$
10. **Premium Payback Period**
It represents the time in which we recover premium paid (to purchase the Convertible Bond) using extra income of Interest
 $PPP = \frac{\text{Conversion Premium}}{\text{Favourable Income Differential}}$

Sales	1000
Cost	700
Gross Profit	300
Other Expenses	40
EBITDA	260
Depreciation	50
EBIT	210
Interest	60
EBT	150
Tax	75
EAT	75
Add: Depreciation	50
Less: Capital Expenditure	20
Less: Change in Working Capital	5
Less: Principal Repayment	10
Add: New Debt issued	15
FCFE	105

Structure

1. Face Value
2. Coupon Rate
3. Maturity
4. YTM
5. Market Price
6. Redemption Value

Types

1. Fixed Rate Bonds
2. Floating Rate Bonds
3. Zero Coupon Bonds
4. Convertible Bonds
5. Covered Bond
6. Deep Discount Bonds
7. Callable Bonds
8. Puttable Bonds

Yield

1. **Current Yield**
 $CY = \frac{\text{Interest}}{\text{Market Price}}$
2. **Yield To Maturity**
 - a. Average Method
 $YTM = \frac{C + \frac{RV - MV}{N}}{\frac{RV + MV}{2}}$
 - b. IRR or Discounted Cash Flow Method
 $BV = I \times PVAF_{YTM, n} + RV \times PVF_{YTM, n}$

Valuation

$BV = I \times PVAF_{YTM, n} + RV \times PVF_{YTM, n}$

BV =Theoretical Value of Bond
 I = Annual Interest/Coupon Amount
 $PVAF$ =Present Value Annuity Factor
 YTM = Yield to Maturity (Investors Required Rate of Investors
 PVF = Present Value Factor

CY = Current Yield
 YTM = Yield to Maturity
 C = Coupon Amount
 RV = Redemption Value
 MV = Market Value(purchase price)
 N = No. of periods to expiry

Duration

Macaulay Duration
 $MACD = \sum \text{Weight} \times \text{Year}$
 $Mac D = \frac{\sum PV \times Yr}{\sum PV}$
 $Mac D = \frac{1+YTM}{YTM} - \frac{(1+YTM) + t(c-YTM)}{c[(1+YTM)^t - 1] + YTM}$
 $MACD = \frac{\sum \frac{t+c}{(1+i)^t} + \frac{n+M}{(1+i)^n}}{P}$

Volatility

Modified Duration (Volatility) attempts to estimate how the price of the bond will change in response to a change in interest (ytm) and is stated in terms of % change in price

$Mod D = \frac{\text{Macaulay's Duration}}{1 + YTM}$

Convexity

Modified Duration is a good approximation of the percentage of price change for a small change in interest rate. However, the change cannot be estimated so accurately of convexity effect as duration base estimation assumes a linear relationship
 This estimation can be improved by adjustment on account of 'convexity'

$Convexity = \frac{PV_+ + PV_- - 2PV_0}{2PV_0 \times (\Delta \text{Yield})^2}$

$\% \Delta PV = [- \text{AnnModDur} \times \Delta \text{Yield}] + [\text{Convexity} \times (\Delta \text{Yield})^2]$

PV_+ = Bonds Price on increase in Δ Yield
 PV_- = Bonds Price on decrease in Δ Yield
 PV_0 = Initial Bond Price
 AnnModDur = Annual Modified Duration

Immunization

1. A portfolio is immunized when its **duration equals the investor's time horizon**.
2. At this point, any changes to interest rates will affect both price and reinvestment at the same rate, **keeping the portfolio's rate of return the same**.
3. Maintaining an immunized portfolio means **rebalancing the portfolio's average duration every time interest rates change**, so that the average duration continues to equal the investor's time horizon.
4. Remember

Investors Horizon = Duration
PV of Assets = PV of Liabilities
Bond Portfolio Duration = $\sum WiDi$

Forward Rates

An investor can purchase a two-year Treasury bill (say rate is 10%) or buy a one-year bill (say rate is 9%) and roll it into another one-year bill once it matures.

The investor will be indifferent if they both produce the same result. An investor will know the spot rate for the one-year bill (10%) and the two-year bond (9%), but he or she will not know the value of a one-year bill that is purchased one year from now.

Given these two rates though, the forward rate on a one-year bill will be the rate that equalizes the rupee return between the two types of investments mentioned earlier.

Year 1, $f_1 = \frac{(1+s_1)^1}{1} - 1$
 Year 2, $f_2 = \frac{(1+s_2)^2}{(1+s_1)} - 1$
 Year 3, $f_3 = \frac{(1+s_3)^3}{(1+s_1)(1+f_2)} - 1$
 Year 4, $f_4 = \frac{(1+s_4)^4}{(1+s_1)(1+f_2)(1+f_3)} - 1$

Term Structure Theories

1. **Unbiased Expectation Theory:** An investor should earn the same amount of interest from an investment in a single two-year bond today as that person would with two consecutive investments in one-year bonds. The two one-year bonds would each have a lower interest rate individually compared with the two-year bond. However, because of compounding interest, Unbiased Expectations Theory predicts that the net outcome would be equal.
2. **Liquidity Preference Theory:** Liquidity preference theory asserts that liquidity premiums exist to compensate investors for the added interest rate risk they face when lending long term and that these premiums increase with maturity.
3. **Segment Market Theory:** It assumes that market participants are either unwilling or unable to invest in anything other than securities of their preferred maturity.
3. **Preferred Habitat Theory:** is similar to the segmented markets theory in proposing that many borrowers and lenders have strong preferences for particular maturities but it does not assert that yields at different maturities are determined independently of each other. However, the theory contends that if the expected additional returns to be gained become large enough, institutions will be willing to deviate from their preferred maturities or habitats..

Investor

Return (R)

Risk (σ)

Systematic Risk (β)

Unsystematic Risk (ε_i)

Can be diversified & reduced

Single Security
(Markowitz Model/ Modern Portfolio Theory)

Portfolio Risk [2 Securities]
(Markowitz Model/ Modern Portfolio Theory)

Portfolio Risk [3 Securities]
(Markowitz Model/ Modern Portfolio Theory)

SIM
(Single Index Model)

without probability
 $\sigma = \sqrt{\frac{\sum (R - \bar{R})^2}{N}}$
N = Number of observations

with probability
 $\sigma = \sqrt{\sum_{i=1}^n [(R - \bar{R})^2 p]}$
p = Probability of ith return

$\sigma_p = \sqrt{w_a^2 \sigma_a^2 + w_b^2 \sigma_b^2 + 2w_a w_b \sigma_a \sigma_b r_{ab}}$

Where,
σ_a = portfolio standard deviation,
w_a = proportion of funds invested in security 'a',
w_b = proportion of funds invested in security 'b',
σ_a = Standard deviation of security a
σ_b = Standard deviation of security b,
r_{ab} = correlation coefficient between the returns of the two securities

Risk of the portfolio having more than two securities can be modified as:

$\sigma_p^2 = \sum_{i=1}^n \sum_{j=1}^n w_i w_j \sigma_i \sigma_j r_{ij}$

$\sigma_p^2 = \sum_{i=1}^n \sum_{j=1}^n w_i w_j Cov_{im}$

Security Variance (σ_i²)

Where, σ_i² = Total Variance,
β_i² σ_m² = Systematic Variance,
ε_i² = Unsystematic Variance,
σ_m² = Expected Variance of index,
β_i = beta of the stock i in the portfolio

Portfolio Variance (σ_p²)

Total Risk (σ²) = Systematic + Unsystematic

$\sigma^2 = \left(\sum_{i=1}^n W_i \beta_i \right)^2 \sigma_m^2 + \left(\sum_{i=1}^n W_i \epsilon_i \right)^2$

Where, σ² = Variance of the portfolio,
σ_m² = Expected variance of index,
ε_i² = Unsystematic Risk,
W_i = the portion of the stock i in the portfolio,

Perfectly Positively Correlated
When Corr_{ab} = r_{ab} = 1
Risk σ_p = (w_aσ_a + w_bσ_b)

Perfectly Negatively Correlated
When Corr_{ab} = r_{ab} = -1
Risk σ_p = (w_aσ_a - w_bσ_b)

Uncorrelated/Independent
When Corr_{ab} = r_{ab} = 0
Risk σ_p = $\sqrt{w_a^2 \sigma_a^2 + w_b^2 \sigma_b^2}$

The covariance of returns between securities i and j:
 $Cov_{ij} = \beta_i \beta_j \sigma_m^2$

Market Lines

Optimum Portfolio Theory

Portfolio Evaluation Measures

Portfolio Rebalancing Theories

Capital Market Line
 $R_i = R_f + \frac{\sigma_i}{\sigma_m} (R_m - R_f)$
σ_i = Standard deviation of the security
σ_m = Standard deviation of the market

Security Market Line
 $R_i = R_f + \beta_i (R_m - R_f)$
SML is the graphical representation of Capital Asset Pricing Model

Security Characteristic Line
 $r_i = \alpha_i + \beta_i r_m$
r_i = expected return on security i
α_i = alpha β_i(r_m) = component of return due to market movement

Step 1: Calculate Treynor's ratio of given data, arrange in highest to lowest order and then find out cut off C* using given formula:
 $C_i = \frac{\sigma_m^2 \sum (R_i - R_f) \beta_i}{1 + \sigma_m^2 \sum \frac{\beta_i^2}{\sigma_{ei}^2}}$

Step 2: Determine the relative Z_i investment of each stock in the selected portfolio
 $Z_i = \frac{\beta_i (R_i - R_f - C^*)}{\sigma_{ei}^2}$

Step 3: Find out the weight of X_i each stock in the selected portfolio
 $X_i^0 = \frac{Z_i}{\sum Z_i}$

Sharpe Ratio
 $\frac{R_i - R_f}{\sigma_i}$

Treynor Ratio
 $\frac{R_i - R_f}{\beta_i}$

Jensen's Alpha
= Actual Return - Required Return
or
Actual return - CAPM return

1. Buy & Hold Policy: Do Nothing Approach

2. Constant Mix Policy: Balancing the portfolio in the set proportion (say 30:70) at each interval when the portfolio value changes.

3. Constant Proportion Portfolio Insurance Policy [CPPPI]: Proportion of Risky Assets
Equity = M(PV-FV)
Where, M is the multiplier & M>1, PV is the revised portfolio value due to changes in Index, FV is the Floor Value

SIM
[Single Index Model]

$R_i = \alpha_i + \beta_i R_m + \epsilon_i$

Where,
R_i = expected return on security i
α_i = alpha coefficient of the straight line
β_i = the beta coefficient of the return on market index
ε_i = error term

APT
[Arbitrage Pricing Theory]

$R_i = R_f + \beta_1 \lambda_1 + \beta_2 \lambda_2 + \beta_3 \lambda_3 + \dots + \beta_n \lambda_n$

Where,
λ₁, λ₂, λ₃ are average risk premium for each of the factors in the model
β₁, β₂, β₃ are betas of the security for each of the factors

CAPM
[Capital Asset Pricing Model]

Return of Security
 $R_i = R_f + \beta_i (R_m - R_f)$

Return of Portfolio
 $R_p = R_f + \beta_p (R_m - R_f)$

Where,
R_i = Return on Security
R_f = Risk free rate of return
R_m = Market return
β = beta of the security (i) or portfolio (p)

Portfolio Return

$R_p = \sum_{i=1}^n \bar{R}_i W_i$

Where,
R_p = Portfolio Return
R̄ = Expected return of securities in the portfolio
W_i = Weightage of the respective security in the portfolio

Security Return

Without Probability
 $R = \frac{D + CA}{II}$

Where, R = Return
D = Dividend,
II = Initial Investment
CA = Capital Appreciation

With Probability
 $\bar{R} = \sum_{i=1}^n R_i p_i$

Where,
R̄ = Expected return, The possible returns R_i and probabilities by p_i

Regression Analysis

$\beta_x = \frac{\sum XY - n\bar{X}\bar{Y}}{\sum Y^2 - n\bar{Y}^2}$

Where,
β_x = Beta of the stock x
X = Return(%) from the stock,
Y = Return(%) from the market
X̄ = Expected or Mean value of returns from stock
Ȳ = Expected or Mean value of returns from market
n = number of observation

Correlation Analysis

$\beta_x = \frac{Corr_{xy} \sigma_x \sigma_y}{\sigma_y^2}$ or $\frac{Corr_{xy} \bar{r}_x}{\sigma_y}$ or $\frac{Cov_{xy}}{\sigma_y^2}$

Where,
Cov_{ab} = Covariance between a and b
R_a = Return on stock a
R_b = Return on stock b
R̄_a = Expected or mean return on stock a
R̄_b = Expected or mean return on stock b

$r_{ab} = \frac{Cov_{ab}}{\sigma_a \sigma_b}$

$Cov_{ab} = \frac{\sum [R_a - \bar{R}_a][R_b - \bar{R}_b]}{N}$

Where,
Cov_{xy} = Covariance of stock x and y

Portfolio Beta

$\beta_p = \sum_{i=1}^N w_i \beta_i$

W_i is the weight of security i
β_i is the beta of security i

- Do You Know?**
- Market beta is 1, Total Risk (σ) = Systematic Risk + Unsystematic Risk
 - Beta = -ve (stock moves in opposite direction), +ve (stock moves in same direction), 0 (stock movement is independent of the market).
 - Risk reduction means actual risk (σ) of the portfolio is less than the weighted average risk of the securities that constitutes the portfolio. This is the point where one can say that diversification has resulted into risk reduction.
 - Beta measures the sensitivity of returns of the stock to the market. High beta represents high risk, low beta: low risk.
 - In CAPM if more than one risk free rate of return is given, then it is better to go moderate and take average of all. Aggressive may resort highest rate whereas conservative can take lowest rate.
 - Coefficient of Variation, [CV = Risk ÷ Return] Coefficient of variation is used where we cannot decide which securities to select from many with the given return and SD. Hence we find out for each security that how much risk we have to bear to earn one unit of return. And then it becomes easy to decide upon the securities for selection.
 - Coefficient of Determination / R-Squared/Square of Correlation Coefficient: , it shows that how much the beta of the security is reliable. R-square of 0.35 means 35% of the risk comes from market sources and rest 65% comes from firm specific sources.
 - A Portfolio's Alpha is the weighted average of its alpha of the component securities and the weight being the proportion of investment in a security.
 - Diversification is a risk-management technique that mixes a wide variety of investments within a portfolio in order to minimize the impact that any one security will have on the overall performance of the portfolio. Diversification lowers the risk of your portfolio.
 - The technique of identifying firms with publicly traded securities, which are engaged solely in the same line of business as the division or project in question. These comparable firms are called "pureplay firms"
 - In finance short selling (also known as shorting or going short) is the practice of selling securities or other financial instruments that are not currently owned, and subsequently repurchasing them ("covering").

Systematic Risk vs Unsystematic Risk		
Basis	Systematic Risk	Unsystematic Risk
Meaning	Risk inherent to the entire market or entire market segment	Risk inherent to the specific company or industry
Control	Uncontrollable by an organisation	Controllable by an organisation
Nature	Macro in nature	Micro in nature
Types	Interest rate risk, market risk, purchasing power / inflationary risk	Business/Liquidity risk, financial/credit risk
Also Known as	Market risk, Non diversifiable risk	Diversifiable risk
Example	Recession and wars all represent sources of systematic risk because they affect the entire market and cannot be avoided through diversification.	Sudden strike by the employees of a company you have shares in, is considered to be unsystematic risk.

Situation	Interpretation	Action
Actual/Expected Return > CAPM (Required Return)	Security is giving more returns than required. It's Undervalued	Buy
Actual/Expected Return = CAPM (Required Return)	Security is giving equal returns as required. It's correctly valued	Hold
Actual/Expected Return < CAPM (Required Return)	Security is giving less returns than required. It's Overvalued	Sell

- Advantages of CAPM**
- Considers only systematic risk
 - Better method to calculate cost of equity of no dividend company
 - Can be used as risk adjusted discounted rate (RADR)
- Disadvantages of CAPM**
- Unreliable Beta
 - Hard to get the market information
 - No transaction cost
- Assumptions of CAPM**
- Investors
- Aim to maximise economic utilities.
 - Are rational and risk averse.
 - Are price takers i.e. they cannot influence price.
 - Can lend and borrow unlimited amount @ risk free rate of interest (R_f).
 - Trade without any transaction or taxation cost
 - Assumes all information is available at the same time to all investors.
 - Assumes that all assets are divisible and liquid asset.
 - Assumes that Securities or capital asset does not face any bankruptcy or insolvency.

- Objectives of Portfolio Management**
- Security of the Principal Investment
 - Consistency of returns
 - Risk Reduction
 - Capital Growth
 - Liquidity
 - Marketability
 - Favourable tax treatment
- Phases in Portfolio Management**
- Security Analysis
 - Portfolio Analysis
 - Portfolio Selection
 - Portfolio Revision
 - Portfolio Evaluation

Levered (β_L) & Unlevered (β_U) Beta

$\beta_L = \beta_U \left[1 + \frac{D}{E} \right]$ or $\beta_U = \frac{\beta_L}{1 + \frac{D}{E}}$

Where D/E is the Debt Equity Ratio of the respective company
When more than one firm could be identified as potential pure play, the firm with median beta could be chosen as the pureplay otherwise mean of beta of these can be used.

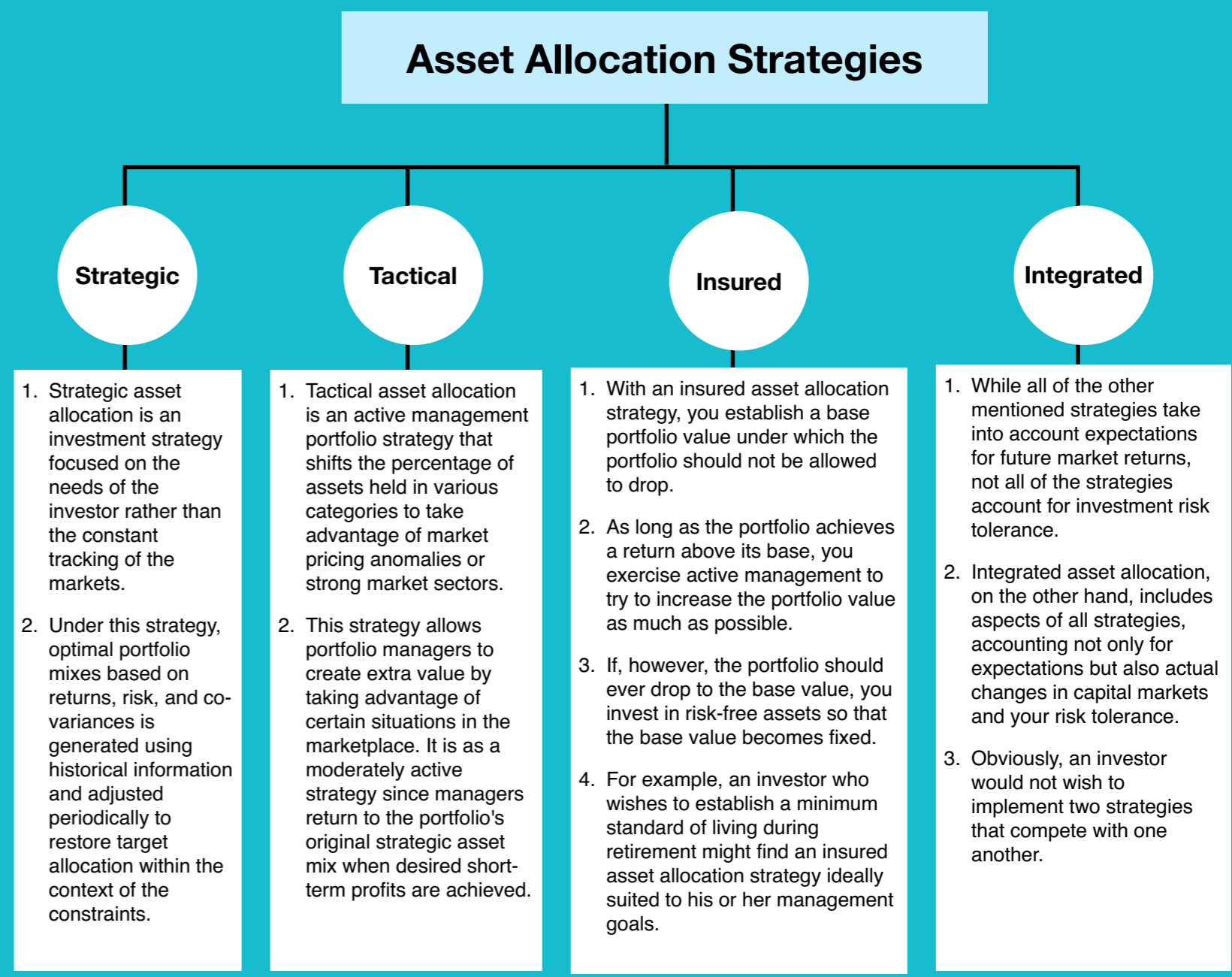
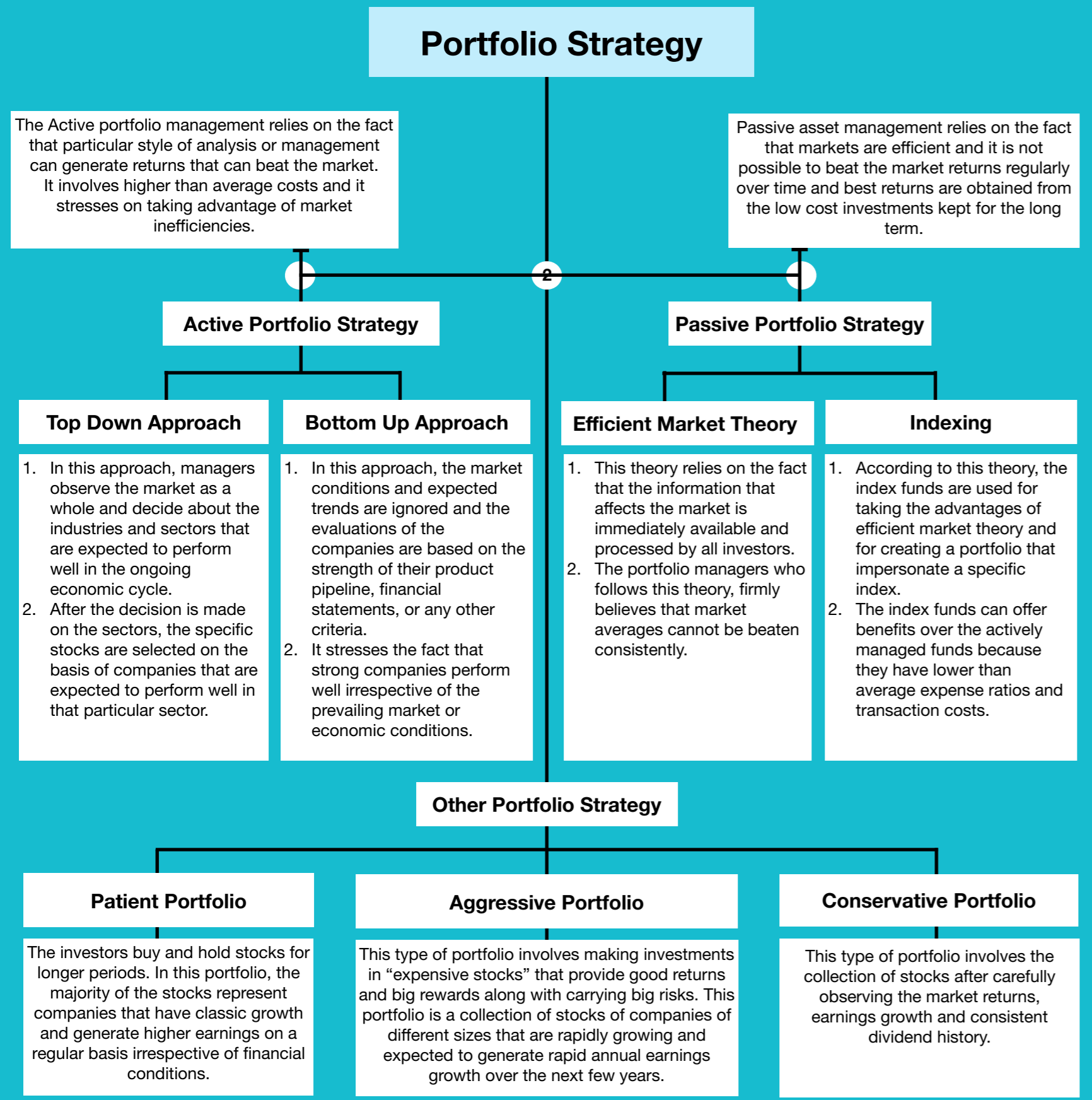
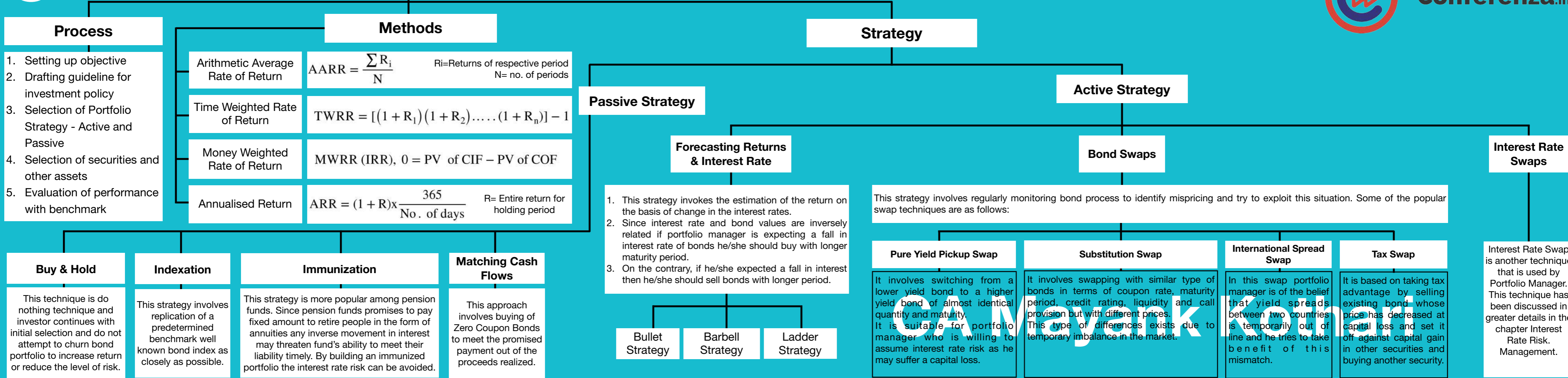
Minimum Variance Portfolio

$W_A = \frac{\sigma_B^2 - Cov_{A,B}}{\sigma_A^2 + \sigma_B^2 - 2Cov_{A,B}}$

$W_B = 1 - W_A$

Where,
W_A, W_B = Weight of security A and B in minimum variance portfolio

- Assumptions of Markowitz Model**
- Investors are rational
 - The investors have free access to fair information of returns and risk.
 - The markets are efficient and absorb the information quickly and perfectly.
 - Investors are risk averse
 - Standard deviation or variance and expected returns are the basis for investors to take the decision.



An alternative investment is an asset that is not one of the conventional investment types, such as stocks, bonds and cash. Most alternative investment assets are held by institutional investors or accredited, high-net-worth individuals because of the complex natures and limited regulations of the investments.

Alternative Investment

Characteristics

- High Fees
- Limited Historical Return
- Illiquidity
- Less Transparency
- Extensive Research Required
- Leveraged Buying

Mutual Fund



Distressed Securities

Meaning

1. It is a kind of purchasing the securities of companies that are in or near bankruptcy.
2. The main purpose of buying such securities is to make efforts to revive the sick company.
3. Suitable for those investors who cannot participate in the market and those who want to avoid due diligence.

Analysis of Risk before investing in DS

1. **Liquidity Risk** – These securities may not be saleable in the market.
2. **Event Risk** – Any event that particularly affect the company not economy as a whole
3. **Market Risk** – This is another type of risk though it is not important.
4. **Human Risk** – The judge's decision on the company in distress also play a big role.

Exchanges Traded Funds

Commodities

Managed Futures

Mezzanine Finance

Closely Held Companies

Real Estate

Reasons for Complexity in Valuation

1. Inefficient Market
2. Illiquidity
3. Comparison
4. High Transaction Cost
5. No Organised Market

Approaches used for Valuation

1. Sales Comparison Approach
2. Income Approach
3. Cost Approach
4. Discounted Cash Flow Approach

Hedge Funds

Meaning

1. A hedge fund is an investment vehicle that is structured as a corporation or partnership.
2. The fund is managed by an investment manager in the form of an organization or company that is legally and financially distinct from the hedge fund and its portfolio of assets.
3. Hedge funds are often open-ended and allow additions or withdrawals by their investors.
4. Hedge funds are often open-ended and allow additions or withdrawals by their investors.
5. A hedge fund's value is calculated as a share of the fund's net asset value, meaning that increases and decreases in the value of the fund's investment assets (and fund expenses) are directly reflected in the amount an investor can later withdraw.

Types

Open Ended

Open-end mutual fund shares are bought and sold on demand at their net asset value, or NAV, which is based on the value of the fund's underlying securities and is generally calculated at the close of every trading day. Investors buy shares directly from a fund.

Strategies

1. **Selling Short** : Selling shares without owning them, hoping to buy them back at a future date at a lower price
2. **Using Arbitrage** : Seeking to exploit pricing inefficiencies between related securities.
3. **Trading options and derivatives**
4. **Investing in anticipation of a specific Event**: Merger transaction, hostile takeover, spin-off, exiting of bankruptcy proceedings etc.
5. **Investing in Deeply Discounted securities**: of companies about to enter or exit financial distress or bankruptcy, often below liquidation value.

Features

1. Hedge funds utilize a variety of financial instruments to reduce risk, enhance returns and minimize the correlation with equity and bond markets.
2. Many, but not all, hedge fund strategies tend to hedge against downturns in the markets being traded.
3. Many hedge funds have the ability to deliver non market correlated returns.
4. Many hedge funds have as an objective consistency of returns and capital preservation rather than magnitude of returns.
5. Many hedge funds are managed by experienced investment professionals who are generally disciplined and diligent.

Close Ended

Closed-end funds have a fixed number of shares and are traded among investors on an exchange. Like stocks, their share prices are determined according to supply and demand, and they often trade at a wide discount or premium to their net asset value.

Benefits

1. Ability to generate positive returns in both rising and falling equity and bond markets.
2. Inclusion of hedge funds reduces risk and volatility and increases returns of the portfolio.
3. Huge variety of hedge fund provides investors with a wide choice of hedge fund strategies to meet their investment objectives.
4. Provide an ideal long term investment solution, eliminating the need to correctly time entry and exit from markets.
5. Academic research proves hedge funds have higher returns and lower overall risk than traditional investment funds.

Fixed Maturity Plans

- FMPs are **closely ended mutual funds** in which an investor can invest during a New Fund Offer (NFO). FMPs usually invest in Certificates of Deposits (CDs), Commercial Papers (CPs), Money Market Instruments and Non-Convertible Debentures over fixed investment period. Sometimes, they also invest in Bank Fixed Deposits.
- The trading in FMPs is very less. So, basically FMPs are **not liquid instruments**.
- The main advantage of Fixed Maturity Plans is that they are **free from any interest rate risk** because FMPs invest in debt instruments that have the same maturity as that of the fund.
- However, they **carry credit risk**, as there is a possibility of default by the debt issuing company. So, if the credit rating of an instrument is downgraded, the returns of FMP can come down.

Side Pocketing

- Side Pocketing in Mutual Funds leads to **separation of risky assets** from other investments and cash holdings. The purpose is to make sure that money invested in a mutual fund, which is linked to stressed assets, gets locked, until the fund recovers the money from the company or could avoid distress selling of illiquid securities.
- The modus operandi is simple. Whenever, the rating of a mutual fund decreases, the fund shifts the illiquid assets into a side pocket so that current shareholders can be benefitted from the liquid assets. Consequently, the Net Asset Value (NAV) of the fund will then reflect the actual value of the liquid assets.
- Side Pocketing is beneficial for those investors who wish to hold on to the units of the main funds for long term. Therefore, the process of Side Pocketing ensures that liquidity is not the problem even in the circumstances of frequent allotments and redemptions.
- Side Pocketing is quite common internationally. However, Side Pocketing has also been resorted to bereft the investors of genuine returns.
- In India recent fiasco in the Infrastructure Leasing and Financial Services (IL&FS) has led to many discussions on the concept of side pocketing as IL&FS and its subsidiaries have failed to fulfill its repayments obligations due to severe liquidity crisis.

Tracking Error

- Tracking error can be defined as the divergence or deviation of a fund's return from the benchmarks return it is following.
- The passive fund managers closely follow or track the benchmark index. Although they design their investment strategy on the same index but often it may not exactly replicate the index return. In such situation, there is possibility of deviation between the returns.
- The tracking error can be calculated on the basis of corresponding benchmark return vis a vis quarterly or monthly average NAVs.
- Higher the tracking error higher is the risk profile of the fund. Whether the funds outperform or underperform their benchmark indices; it clearly indicates that of fund managers are not following the benchmark indices properly. In addition to the same other reason for tracking error are as follows:
 - Transaction cost
 - Fees charged by AMCs
 - Fund expenses
 - Cash holdings
 - Sampling biasness

The Tracking Error is calculated as follows:

$$TE = \sqrt{\frac{\sum(d - \bar{d})^2}{n - 1}}$$

d = Differential return
 \bar{d} = Average differential return
 n = No. of observation

Meaning	Players	Advantages	Disadvantages	Factors affecting selection of mutual funds
A Mutual Fund is a trust that pools money of a number of investors. The trust is managed by professional fund managers who invest the money collected from investors in capital market instruments such as shares, debentures and other securities.	<ol style="list-style-type: none"> 1. Sponsor 2. Asset Management Company 3. Trustee 4. Unit Holder 5. Mutual Fund 	<ol style="list-style-type: none"> 1. Professional Management 2. Diversification 3. Affordability 4. Convenience 5. Return Potential 	<ol style="list-style-type: none"> 6. Low Cost 7. Liquidity 8. Transparency 9. Well Regulated 10. Flexibility 11. Tax Benefit 	<ol style="list-style-type: none"> 1. Past Performance 2. Investment Objectives 3. Expense Ratio 4. Fund Manager 5. PE Ratio 6. Funds Turnover Ratio 7. Size of the Fund

Classification			Schemes
Functional Classification	Portfolio Classification	Ownership Classification	
<ol style="list-style-type: none"> 1. Open Ended Scheme 2. Close Ended Scheme 3. Interval Schemes: Interval scheme are a cross between an open ended and close ended structure 	<ol style="list-style-type: none"> 1. Equity Funds <ul style="list-style-type: none"> • Growth Funds • Aggressive Funds • Balanced Funds • Income Funds 2. Debt Funds <ul style="list-style-type: none"> • Bond Funds • Gilt Funds 	<ol style="list-style-type: none"> 1. Public Sector Funds 2. Private Sector Funds 3. Special Funds <ul style="list-style-type: none"> • Index Funds • International Funds • Offshore Funds • Sector Funds • Money Market Funds • Funds of Funds • Gold Funds 	<ol style="list-style-type: none"> 1. Balanced Funds 2. Equity Diversified Funds <ul style="list-style-type: none"> • Index Funds • Dividend Yield Fund <ul style="list-style-type: none"> - Dividend Payout Option - Dividend Reinvestment Option • Small & Mid Cap Funds 3. Tax Saving Funds- Equity Linked Saving Scheme (ELSS) 4. Sector Specific Funds 5. Thematic Funds

Difference between Open, Close & Exchange Traded Funds			
Parameter	Open ended funds	Close ended funds	Exchange traded funds
Fund Size	Flexible	Fixed	Flexible
Liquidity provider	Fund itself	Stock market	Stock Market/Fund itself
Sale Price	At NAV plus load, if any	Significant premium/discount to NAV	Very close to actual NAV of the scheme
Availability	Fund itself	Through exchange where listed	Through exchange where listed/ fund itself
Intra-Day Trading	Not possible	Expensive	Possible at low cost
NAV	Daily	Daily	Real Time
Portfolio Disclosure	Monthly	Monthly	Daily/Real time

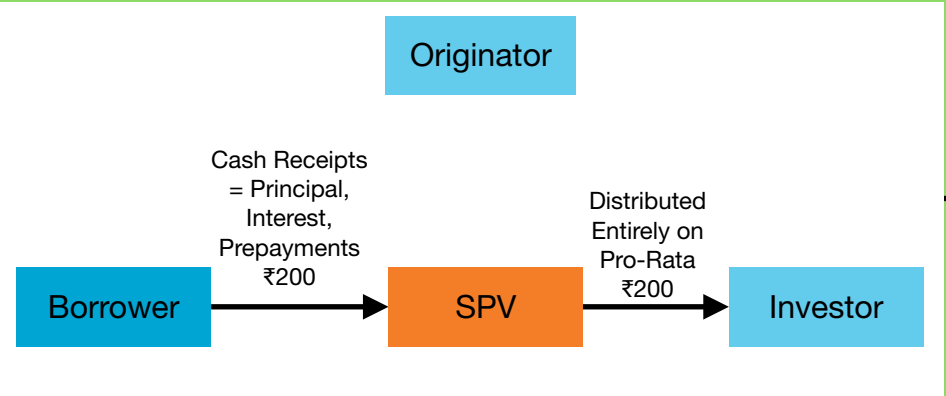
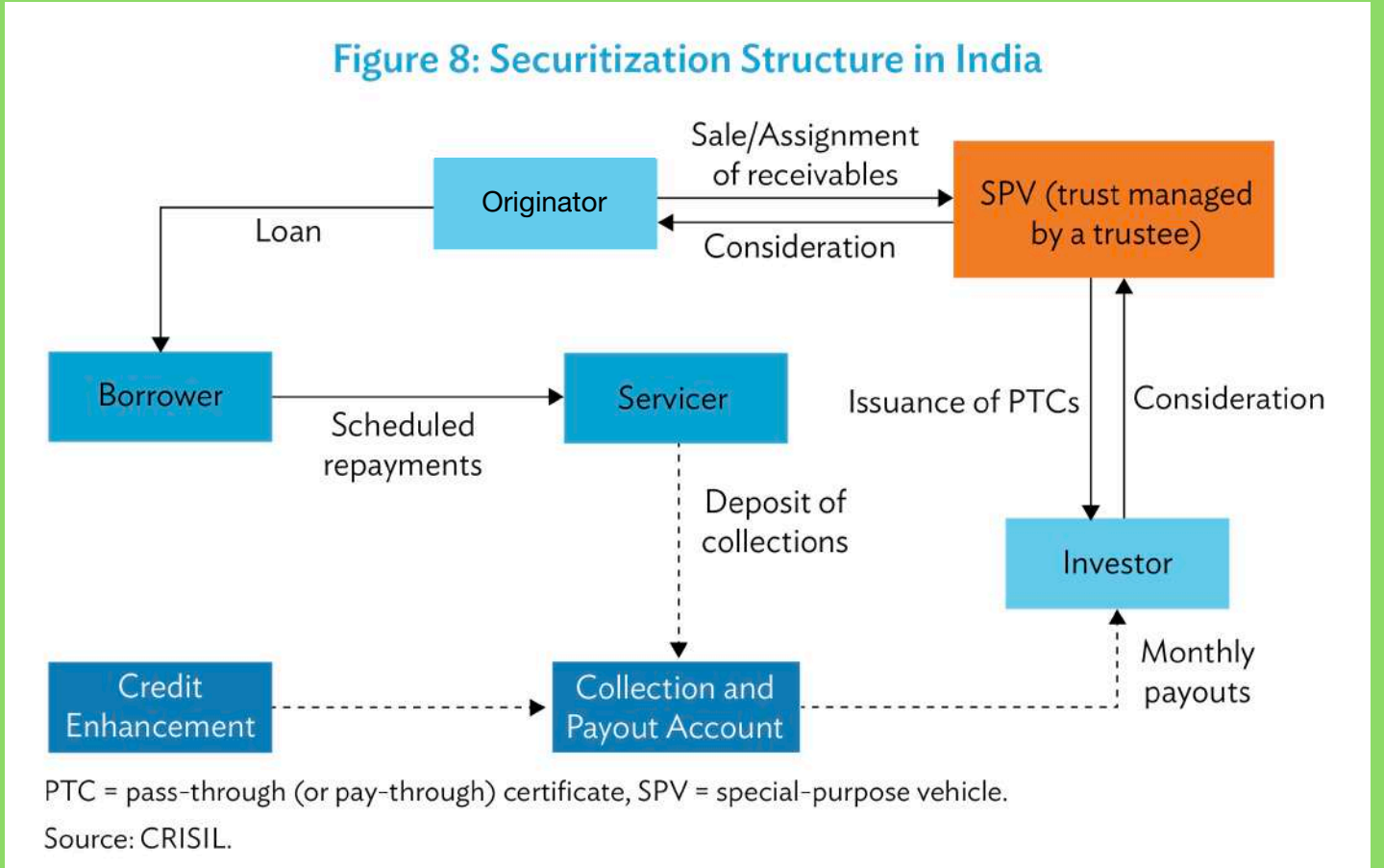
Exit Points	Returns
<ol style="list-style-type: none"> 1. Consistent under performance 2. Changes in objectives of Mutual Fund 3. Changes in objectives of Investor 4. Replacement of Fund Manager 	<p>Holding period return</p> $HPR = \frac{(NAV_1 - NAV_0) + CG + I}{NAV_0}$ <p>Where, HPR= Holding Period Return, NAV₀=Net asset value at beginning, NAV₁=Net asset value at closing, CG =Capital Gains Distribution, CG =Interest or Dividend Received</p> <p>Return in case the dividends and capital gains are reinvested</p> $HPR = \frac{(N_1 \times NAV_1) - (N_0 \times NAV_0)}{(N_0 \times NAV_0)}$ <p>N₁ = No. of units at the end of period, NAV₁ = Ending Price, N₀ = No. of units at the beginning of period, NAV₀ = Beginning Price</p> <p>r₂=Return desired by Investor r₁=Return earned by Mutual Funds</p> $r_2 = \frac{1}{1 - \text{initial exp.}} \times r_1 + \text{recurring exp.}$

NAV	Expense Ratio
<ul style="list-style-type: none"> • NAV represents the market value of the net assets of the funds • Assets & Liabilities should be calculated at market value or net realisable value. • NAV changes Daily. $NAV = \frac{\text{Total Assets} - \text{Total Liabilities}}{\text{No. of Units}}$	<p>It is the percentage of the assets that were spent to run a mutual fund.</p> <p>It includes things like management and advisory fees, travel costs and consultancy fees.</p> <p>The expense ratio does not include brokerage costs for trading the portfolio.</p> $ER = \frac{\text{Expenses incurred per unit}}{\text{Average NAV}}$ $ER = \frac{\text{Expenses}}{\text{Average value of portfolio}}$

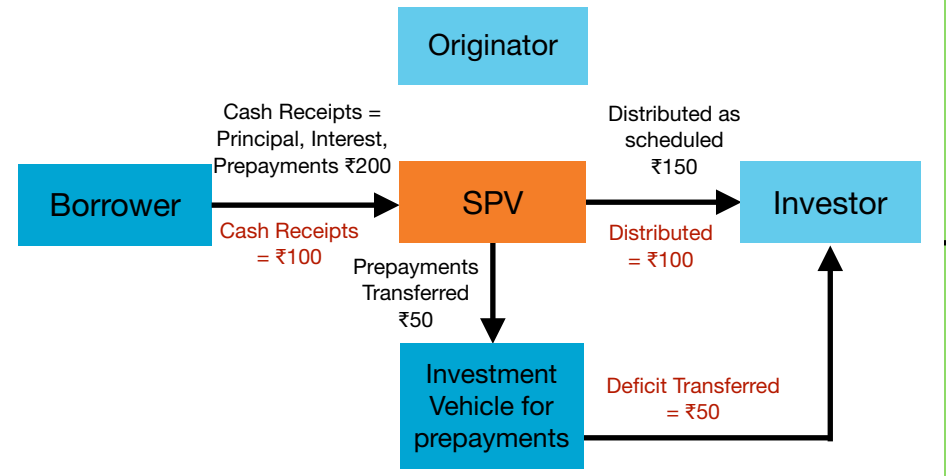
1. **Trail Commission**
 - A trailing commission is money you pay an advisor each year that you own an investment.
 - The purpose of the fee is to provide incentive for the advisor to review his clients' holdings and to provide advice.
2. **Entry Load & Exit Load**
 - Entry load is charged at the time an investor purchases the units of a scheme. The entry load percentage is added to the prevailing NAV at the time of allotment of units.
 - Exit load is charged at the time of redeeming (or transferring an investment between schemes). The exit load percentage is deducted from the NAV at the time of redemption (or transfer between schemes).
3. **Expense Ratio**
 - It is the percentage of the assets that were spent to run a mutual fund.
 - It includes things like management and advisory fees, travel costs and consultancy fees.
 - The expense ratio does not include brokerage costs for trading the portfolio.



1	2	3	4	5	6	7	8				
Meaning <ol style="list-style-type: none"> 1. Process of securitization typically involves the creation of pool of assets from the illiquid financial assets, such as receivables or loans which are marketable. 2. It is the process of repackaging or rebounding of illiquid assets into marketable securities. 3. These assets can be automobile loans, credit card receivables, residential mortgages or any other form of future receivables. 	Features <ol style="list-style-type: none"> 1. Creation of Financial Instruments 2. Bundling and Unbundling 3. Tools of Risk Management 4. Structured Finance 5. Trenching 6. Homogeneity 	Participants <p>Primary Participant</p> <ol style="list-style-type: none"> 1. Originator 2. Special Purpose Vehicle 3. The Investors <p>Secondary Participant</p> <ol style="list-style-type: none"> 1. Obligors (Borrower) 2. Rating Agency 3. Receiving and paying agent (Servicer) 4. Agent or Trustee 5. Credit Enhancer 6. Structurer 	Mechanism <ol style="list-style-type: none"> 1. Creation of Pool of Assets 2. Transfer to SPV 3. Sale of Securitized Papers 4. Administration of assets 5. Recourse to Originator 6. Repayment of funds 7. Credit Rating to Instruments 	Problems <ol style="list-style-type: none"> 1. Taxation 2. Accounting 3. Lack of standardization 4. Inadequate Debt Market 5. Ineffective Foreclosure laws 	Benefits <p>From the angle of Originator</p> <ol style="list-style-type: none"> 1. Off- Balance Sheet Financing 2. More specialisation in main business 3. Helps to improve financial ratios 4. Reduced borrowing Cost <p>From the angle of Investor</p> <ol style="list-style-type: none"> 1. Diversification of Risk 2. Regulatory requirement 3. Protection against default 	Pricing of Instruments <table border="1"> <tr> <th>From Originator's Angle</th> <th>From Investor's Angle</th> </tr> <tr> <td>The instruments can be priced at a rate at which originator has to incur an outflow</td> <td>Security price can be determined by discounting best estimate of expected future cash flows using rate of yield to maturity of a security of comparable security with respect to credit quality and average life of the securities.</td> </tr> </table>	From Originator's Angle	From Investor's Angle	The instruments can be priced at a rate at which originator has to incur an outflow	Security price can be determined by discounting best estimate of expected future cash flows using rate of yield to maturity of a security of comparable security with respect to credit quality and average life of the securities.	Instruments
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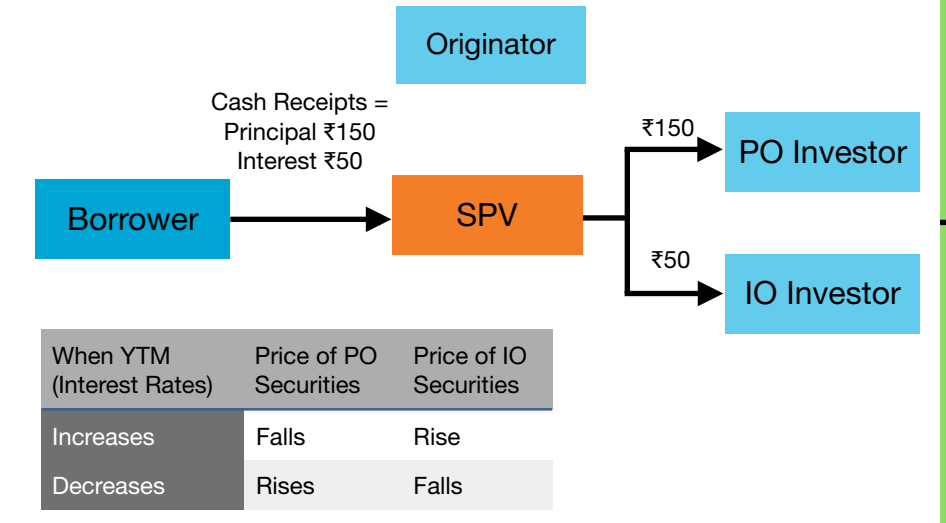
1. Originator (seller of the assets) transfers the **entire** receipt of cash in the form of interest or principal repayment from the assets sold.
2. These securities represent direct claim of the investors on all the assets that has been securitized through SPV.
3. Since all cash flows are transferred the investors carry proportional beneficial interest in the asset held in the trust by SPV.
4. **Since it is a direct route any prepayment of principal is also proportionately distributed among the securities holders.**
5. Further due to these characteristics on completion of securitization by the final payment of assets, all the securities are terminated.



1. The PTC structure has a long life and unpredictable cash flows that inhibit participation by some of the fixed income investors.
2. The **pay through structure** reduces the term to maturity and provides some certainty regarding timing of cash flows.
3. It is issued as a **debt security** (bonds / debentures) and designed for variable maturities and yield so as to suit the needs of different investors.
4. The debt instrument is issued in the form of a **tranche** and each tranche is redeemed one at a time.
5. In this case, cash flows are to be reconfigured since they have to match the maturity profile of the debt security.
6. The **payment to investors is at different time** intervals than the flows from the underlying assets.
7. Therefore, the **reinvestment risk** on the cash flows till they are passed on the investors is carried by the SPV.

Securitization in India

1. It is the **Citi Bank** who pioneered the concept of securitization in India by bundling of auto loans in securitized instruments.
2. Thereafter many organizations securitized their receivables. Although started with securitization of **auto loans** it moved to other types of receivables such as **credit card receivables, residential mortgages or any other form of future receivables**
3. In order to encourage securitization, the Government has come out with Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest (**SARFAESI**) Act, 2002, to tackle menace of Non Performing Assets (NPAs) without approaching to Court.
4. It has become an important source of funding for micro finance companies and NBFCs and even now a days **commercial mortgage backed securities** are also emerging.
5. Securitization in Indian Market is that it is dominated by a few players e.g. **ICICI Bank, HDFC Bank, NHB etc.**
6. As per a report of CRISIL, securitization transactions in India scored to the highest level of approximately **Rs.190000 crores**, in Financial Year 2019
7. In order to further enhance the investor base in securitized debts, SEBI allowed **FPIs to invest in securitized debt** of unlisted companies upto a certain limit.



- Stripped Securities are created by dividing the cash flows associated with underlying securities into two or more new securities. Those two securities are as follows:
- (1) **Interest Only (IO) Securities**
 - (2) **Principle Only (PO) Securities**
1. Accordingly, the holder of IO securities receives only interest while PO security holder receives only principal. Being highly volatile in nature these securities are **less preferred** by investors.
 2. In case yield to maturity (YTM) in market rises, PO price tends to fall as borrower prefers to postpone the payment on cheaper loans. Whereas if interest rate in market falls, the borrower tends to repay the loans as they prefer to borrow fresh at lower rate of interest.
 3. In contrast, value of IO's securities increases when interest rate goes up in the market as more interest is calculated on borrowings.
 4. Thus, from the above, it is clear that it is mainly perception of investors that determines the prices of IOs and POs

When you're a carpenter making a beautiful chest of drawers, you're not going to use a piece of plywood on the back, even though it faces the wall and nobody will see it. You'll know it's there, so you're going to use a beautiful piece of wood on the back. For you to sleep well at night, the aesthetic, the quality, has to be carried all the way through.

The only way to do great work is to love what you do. —Steve Jobs [The question isn't who is going to let me; it's who is going to stop me. You can't connect the dots looking forward; you can only connect them looking backwards. So you have to trust that the dots will somehow connect in your future. You have to trust in something—your gut, destiny, life, karma, whatever. This approach has never let me down, and it has made all the difference in my life.]

Derivatives Analysis & Valuation



Meaning of Derivatives	Importance of Underlying	Users of Derivatives	Cash vs Derivatives Market	Types																																							
<ol style="list-style-type: none"> A Derivative is an agreement between buyer and seller for an underlying asset which is to be bought/sold on certain future date for a certain future price. Derivative does not have any value of its own but its value, in turn, depends on the value of the other physical assets which are called underlying assets. These underlying assets may be securities, commodities, currency, live stock etc. A derivative emerges out of a contract between two parties. Example: Forwards, Futures, Options, Swaps, caps, floors, collars, etc. 	<p>All derivative instruments are dependent on an underlying to have value.</p> <ol style="list-style-type: none"> The change in value in a forward contract is broadly equal to the change in value in the underlying. In the absence of a valuable underlying asset the derivative instrument will have no value. On maturity, the position of profit/loss is determined by the price of the underlying instruments. If the price of the underlying is higher than the contract price the buyer makes a profit. If the price is lower, the buyer suffers a loss. 	<table border="1"> <thead> <tr> <th>Users</th> <th>Purpose</th> </tr> </thead> <tbody> <tr> <td>Corporation</td> <td>To hedge currency risk and inventory risk</td> </tr> <tr> <td>Individual Investors</td> <td>For speculation, hedging and yield enhancement.</td> </tr> <tr> <td>Institutional Investor</td> <td>For hedging asset allocation, yield enhancement and to avail arbitrage opportunities.</td> </tr> <tr> <td>Dealers</td> <td>For hedging position, exploiting inefficiencies and earning dealer spreads.</td> </tr> </tbody> </table>	Users	Purpose	Corporation	To hedge currency risk and inventory risk	Individual Investors	For speculation, hedging and yield enhancement.	Institutional Investor	For hedging asset allocation, yield enhancement and to avail arbitrage opportunities.	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Basis

The difference between the prevailing spot price of an asset and the futures price is known as the basis, i.e.,

Basis = Spot price - Futures price

Going Long

When an investor goes long - that is, enters a contract by agreeing to buy asset, it means that he or she is trying to profit from an anticipated future price increase.

Going Short

A speculator who goes short - that is, enters into a futures contract by agreeing to sell asset is looking to make a profit from declining price levels. By selling high now, the contract can be repurchased in the future at a lower price, thus generating a profit for the speculator.

Initial Margin

Participants in a futures contract are required to deposit margins in order to open and maintain a futures position. [Just like we pay rent deposit before we step into the rented house]

Maintenance Margin

The maintenance margin is the minimum amount a futures trader is required to maintain in his margin account in order to hold a futures position. The maintenance margin level is usually slightly below the initial margin.

Mark to Market

- Futures are marked-to-market every day, so the current price is compared to the previous day's price.
- While the margin accounts of each party get adjusted at the end of each day, on the same time the old future contract gets replaced with the new one at the new price.
- Thus each future contract is rolled over to the next day at new price.

Fair Value of Forwards/Futures

Basis	Time Value of Money	Derivatives
Annual	$A = P(1+r)^t$	$F = S(1+r)^t$
Multiple	$A = P\left(1 + \frac{r}{n}\right)^{nt}$	$F = S\left(1 + \frac{r}{n}\right)^{nt}$
Continuous	$A = Pe^{rt}$	$F = Se^{rt}$

Adjusting for Dividends and Cost
 Present value of Dividend Income (I) will be reduced from the spot price above and Present value of Cost C will be added to the spot price.
 If given in % the same should be adjusted in rate of interest r.

Hedging with Futures

$$N = \frac{\text{Value to be hedged}}{\text{Futures contract Value}} \times \text{Risk to be reduced}$$

N = No. of contracts of futures to be traded to hedge the spot market position
Risk to be reduced = Multiply by beta only to the extent we have to reduce the risk. If we have to reduce whole risk, then multiply by entire beta.
Futures Contract Value = Futures Price x Lot Size

Forward Contracts vs Futures Contract

Basis	Forward Contract	Futures Contract
Trading	Traded in OTC Market	Traded in Exchange
Default Risk	Traded privately, hence bears risk of default	Are exchange traded which provides the protection and hence no risk of default
Margin Requirement	Involves no margin payment	Initial margin is required to be paid as a good faith money
Transparency	Not transparent as the contract is private in nature	Transparency is maintained and is reported by the exchange
Size of Contract	No standardised size	Standard in terms of quantity or the amount as the case may be
Maturity	Any valid business date agreed to by the two parties	Standard date, usually one delivery date such as the last of Thursday of every month
Currencies Traded	All Currencies	Major Currencies

Benefits of trading in Index Futures compared to any other security?

- The contracts are highly liquid
- Index Futures provide higher leverage than any other stocks
- It requires low initial capital requirement
- It has lower risk than buying and holding stocks
- It is just as easy to trade the short side as the long side
- Only have to study one index instead of 100s of stocks

Call & Put	American & European	Covered & Naked
<p>A Call option is the right, but not the obligation, to buy the underlying asset by a certain date for a certain price.</p> <p>A Put option is the right, but not the obligation, to sell the underlying asset by a certain date for a certain price.</p>	<p>An option that is exercisable on or before the expiry date is called American option and one that is exercisable only on the expiry date, is called European option.</p>	<p>In a "Covered" Option, the seller of the option already owns the asset. In a "Naked" Option, the seller does not own the asset.</p>

Futures Contract vs Option Contract

Basis	Futures Contract	Options Contract
Right	Both the parties have right	Only buyer of the option has the right
Risk	For both the parties	Only for seller of the option
Obligation	For both the parties	Only for seller of the option
Premium	None of the parties is required	Buyer of the option is required to pay it upfront
Settlement	Here settlement is must it never expires	It can simply expires without being exercised
Nature	It is not a pure hedging tool	It is a pure hedging tool
Margin	Both the parties are required to deposit margin	In this only the seller of the option is required to deposit it.

Option Payoff

Basis	Option	Payoff	Effect
Long (Holder of the option)	Call	Payoff = Max (0, Spot Price - Strike Price)	Limited Loss, Unlimited Profit
	Put	Payoff = Max (0, Strike Price - Spot Price)	Limited Profit, Limited Loss
Short (Writer of the option)	Call	Payoff = Min (0, Strike Price - Spot Price)	Limited Profit, Unlimited Loss
	Put	Payoff = Min (0, Spot Price - Strike Price)	Limited Loss, Limited Profit

Options Greeks

Greeks	Symbol	Represents	Formula
Delta	δ	Delta represents the change in the Option value with ₹1 change in the Stock Price	$\Delta \text{Delta} (\delta) = \frac{\Delta V_o}{\Delta S_o}$
Gamma	γ	Gamma represents the change in the Options Delta with ₹1 change in the Stock Price	$\Delta \text{Gamma} (\gamma) = \frac{\Delta \delta}{\Delta S_o}$
Rho	ρ	Rho represents the change in the Options Value with 1% change in the Interest Rates	$\Delta \text{Rho} (\rho) = \frac{\Delta V_o}{\Delta r}$
Theta	θ	Theta represents the change in the Options Value with 1 day change in the time to expiry	$\Delta \text{Theta} (\theta) = \frac{\Delta V_o}{\Delta t}$
Vega	ν	Vega represents the change in the Options Value with 1% change in the volatility of the stock	$\Delta \text{Vega} (\nu) = \frac{\Delta V_o}{\Delta \sigma}$

Where, V_o = value of the option, S_o = Spot price of the stock, r = rate of interest, t = time to expiration

Intrinsic Value [IV] & Time Value [TV]

- Option Premium has two parts IV & TV |
- **Option Premium = Intrinsic Value + Time Value**
- IV is the difference between the spot price & the strike price of the share to the extent the option is in the money.
- Means at ATM and OTM the intrinsic value of the Option is simply Zero. This represents that intrinsic value can never be negative.

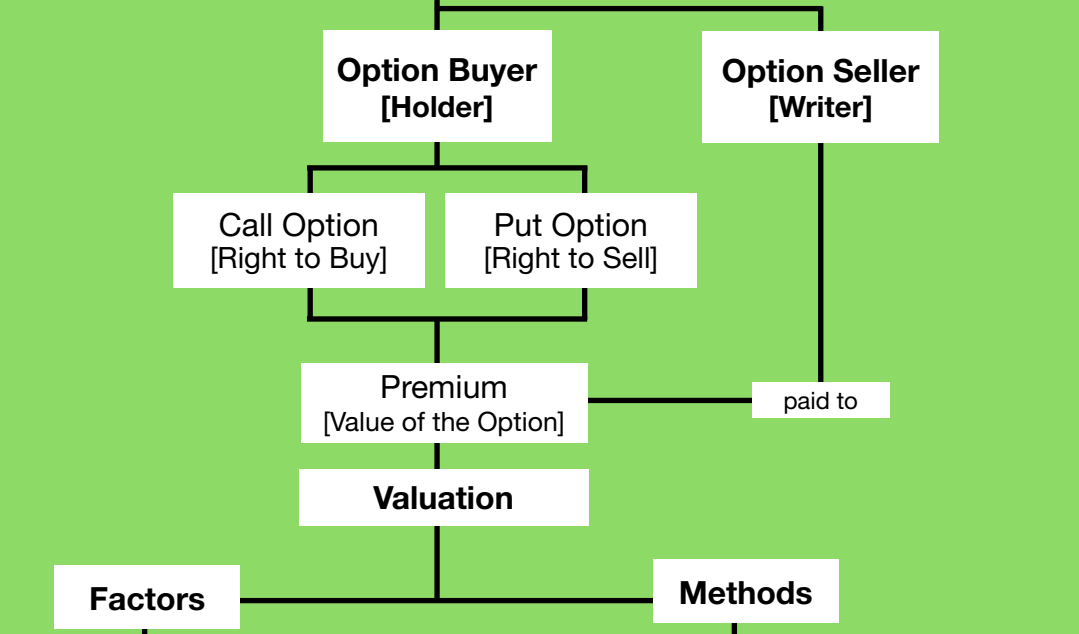
Call Option, IV = Max [S-K,0] Put Option, IV = Max [K-S,0]

Factors Affecting Option Valuation (Option Premium)

Factor	Call	Explanation	Put	Explanation
Stock Price	Increase	▲ For a given strike price(55) increase in the stock price(60,70,80) increases the demand for call hence higher premium and vice-versa	▼	For a given strike price(55) increase in the stock price(30,40,50) decreases the demand for put hence lower premium and vice-versa
	Decrease	▼	▲	
Exercise Price	Increase	▼ For a given stock price (55) increase in the strike price (30,40,50) decreases the demand for call hence lower premium and vice-versa	▲	For a given stock price (55) increase in the strike price (60,70,80) increases the demand for put hence higher premium and vice-versa
	Decrease	▲	▼	
Time to Expiration	More	▲ More the time to expiry, more are the chances for Option to be In The Money, hence higher premium & vice-versa	▲	More the time to expiry, more are the chances for Option to be In The Money, hence higher premium & vice-versa
	Less	▼	▼	
Volatility	More	▲ More the volatility, more are the chances for Option to be In The Money, hence higher premium & vice-versa	▲	More the volatility, more are the chances for Option to be In The Money, hence higher premium & vice-versa
	Less	▼	▼	
Interest Rate	Increase	▲ Increase in interest rate increases the interest income that can be earned on money saved in buying call option, which increases demand for call and premium thereon	▼	Increase in interest rate increases the opportunity cost of interest income on put option which decreases demand for put and premium thereon (however less practical)
	Decrease	▼	▲	

In The Money, At The Money, Out of The Money (ITM, ATM, OTM)

Call	Put				
S _t	K				
65	55	In The Money (ITM)	If you can make money by exercising it immediately then it is said that CALL/PUT option is In The Money	50	55
55	55	At The Money (ATM)	And if the current price and strike price are equal, it is said to be At The Money	55	55
50	55	Out of The Money (OTM)	If the option were exercised immediately, the option holder would be at loss then it is said that CALL/PUT option is Out of The Money	65	55



Binomial Model

$$\text{Option Value} = \frac{O_u \times p + O_d \times (1-p)}{(1+r)}$$

Where, p is the probability of price moving upwards, r = rate of interest for time t , O_u is the options value at upper level, O_d is the options value at lower level

Calculation of Probability (p)

$$S_0 = S_u \times p + S_d \times (1-p)$$

$$S_0(1+r) = p(S_u - S_d) + S_d$$

$$p = \frac{S_0(1+r) - S_d}{S_u - S_d}$$

$d = S_d/S_0$ = Downward volatility

Black Scholes Model

VALUE OF CALL OPTION
 $C_0 = S \times N(d_1) - Ke^{-rt} \times N(d_2)$

VALUE OF PUT OPTION
 $P_0 = Ke^{-rt} \times [1 - N(d_2)] - S \times [1 - N(d_1)]$

Where, $d_1 = \frac{\ln\left(\frac{S}{K}\right) + \left(r + \frac{\sigma^2}{2}\right)t}{\sigma\sqrt{t}}$, $d_2 = d_1 - \sigma\sqrt{t}$

S = current stock price, K = strike price of the option
 t = time remaining until expiration, r = current continuously compounded risk free interest rate, σ = standard deviation of continuously compounded annual return
 \ln = natural logarithm, $N(x)$ = Standard normal cumulative distribution function

Adjusting for Dividends
 In case of dividend yield (y = dividends/current value of the asset)
Call Option = $C_0 = Se^{-yt} \times N(d_1) - Ke^{-rt} \times N(d_2)$
Put Option = $P_0 = Ke^{-rt} \times [1 - N(d_2)] - Se^{-yt} \times [1 - N(d_1)]$
 Where, $d_1 = \frac{\ln\left(\frac{S}{K}\right) + \left(r - y + \frac{\sigma^2}{2}\right)t}{\sigma\sqrt{t}}$, $d_2 = d_1 - \sigma\sqrt{t}$

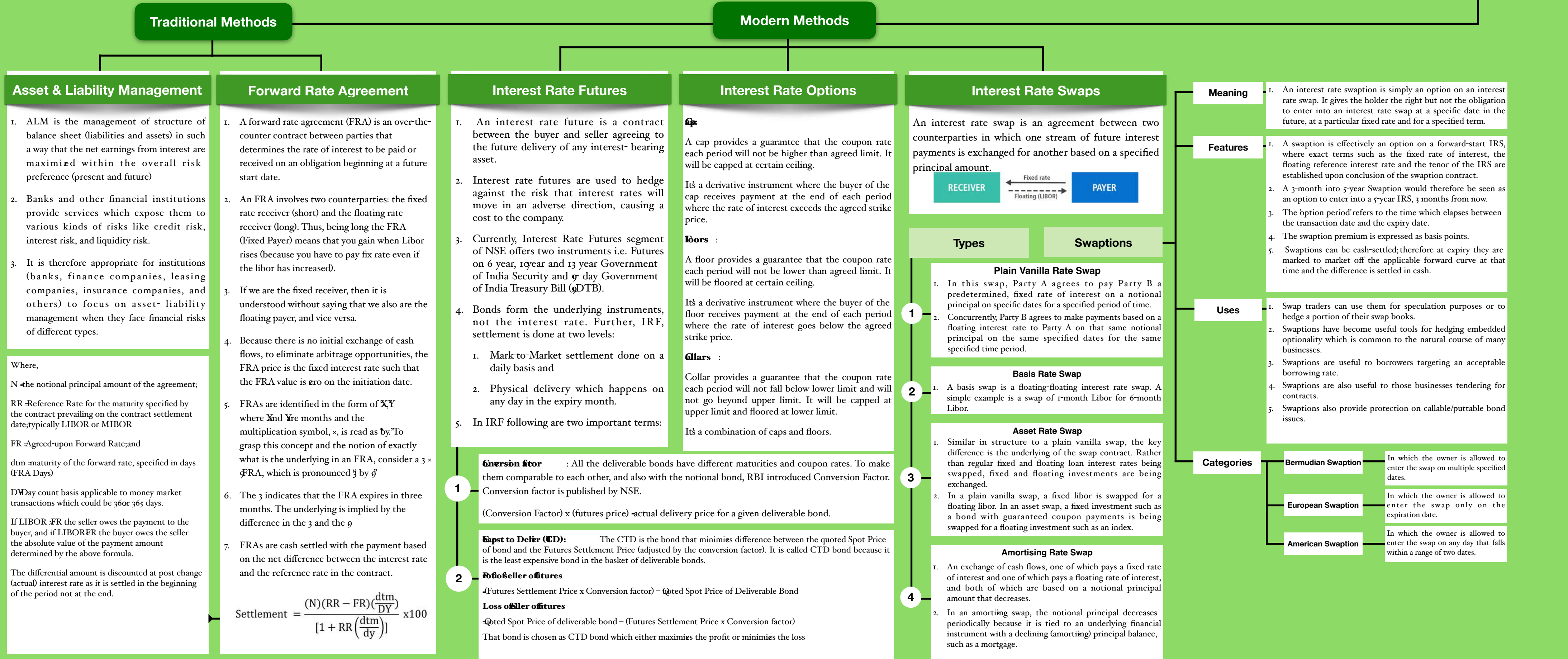
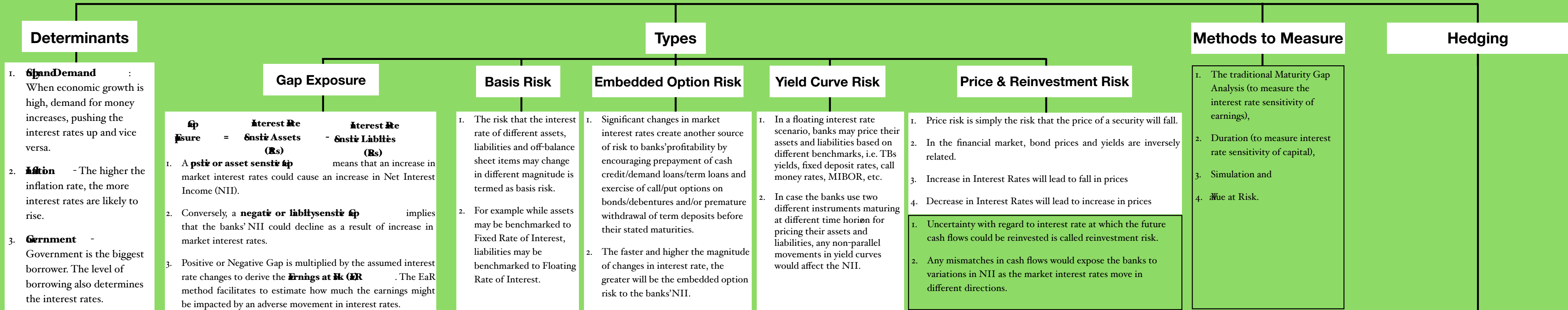
Put Call Parity Theory

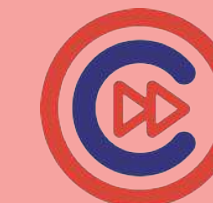
It states that there exists some relationship between value of the call Option & value of the put option.

$$S + P_0 = C_0 + PV \text{ of } K$$

Where, S = Spot price of the underlying asset,
 K = Exercise price of the stock, P_0 = Price (Premium) of the put option,
 C_0 = Price (Premium) of the call option

Interest Rate Risk Management





Basics

- Exchange Rate**
Rate at which one currency is converted in another currency.
- Base Currency & Counter Currency**
Base Currency = Underlying Asset
Counter Currency = Price or Quote Currency

USDINR 68.90
Here, **USD** is Base Currency and **INR** is Counter Currency
The above quote is read as **INR 68.90 for 1 USD**
- Bid & Ask Rate**
Bid - Banks Buying rate for **Base Currency**
Ask - Banks Selling rate for **Base Currency**
Example
USDINR 68.90/95

From Bank's Angle	68.90	68.95
Base Currency	USD Buy	Sell
Counter Currency	INR Sell	Buy

Bank always buy cheaper and sell higher
- Direct & Indirect Quote**
DQ- If the quote is given as Home Currency per unit of Foreign Currency it is direct quote
IDQ- If the quote is given as Foreign Currency per unit of Home Currency it is indirect quote
USDINR 68.90/95
Above quote is Direct for Indian entity, and Indirect for American entity
Direct Quote = 1/Indirect Quote
Bid(DQ)= 1/Ask(IDQ)
Ask(DQ)= 1/Bid(IDQ)
- Spot Rate & Forward Rate**
Spot Rate - Rate at which one currency can be converted into another currency **at spot (t=0)**

Forward Rate - Rate at which one currency can be converted into another currency **at some future date (t=3,6,9)**
- Spread & Swap**
Spread - Difference between Ask & Bid
Swap - Difference between Forward & Spot

₹/\$ (USDINR)	Bid	Ask	Spread Points
Spot	65.4025	65.4250	225
Forward	65.4100	65.4375	275
Swap Points (Forward Margin)	75	125	
- American & European Quote**
American Quote: The rates quoted in amounts of US dollar per unit of foreign currency.
INRUSD 0.0145/0149
European Quote: The rates quoted in amounts of Foreign currency per unit of USD.
USDINR 68.90/95

Theories in Forex

- Cross Rates**
 $\frac{A}{C} = \frac{A}{B} \times \frac{B}{C}$
USDINR = USDGBP X GBPINR
Bid(USDINR) = Bid(USDGBP) X Bid(GBPINR)
Bid(USDINR) = 1/Ask(GBPUSD) X 1/Ask(INRGBP)
Ask(USDINR) = Ask(USDGBP) X Ask(GBPINR)
Ask(USDINR) = 1/Bid(GBPUSD) X 1/Bid(INRGBP)
- Premium & Discount**

Premium/(Discount) in Base Currency	Premium/(Discount) in Counter Currency
$\frac{F-S}{S}$ or $\frac{F}{S} - 1$	$\frac{S-F}{F}$ or $\frac{S}{F} - 1$

F= Forward Rate, S= Spot Rate
- PIPS (Price Interest Point)**
 - It is the smallest unit by which a currency quotation can change. E.g., USD/INR quoted to a customer is INR 61.75.
 - The minimum value this rate can change is either INR 61.74 or INR 61.76. In other words, for USD/INR quote, the pip value is 0.01.
 - However, in Indian interbank market, USD-INR rate is quoted upto 4 decimal point. Hence minimum value change will be to the tune of 0.0001.
- Merchant Rates & Interbank Rates**
- Exchange rates applied to all types of customers are called merchant rates as against the rates quoted to each other by banks in the interbank market, which are called interbank rates.
Interbank Rates + Margin = Merchant Rates
- Broken Period Forward Rate**
For broken period the convenient way is to interpolate the rates between the two standard day
What is the forward rate of ₹/\$ for 3 months 25 days?

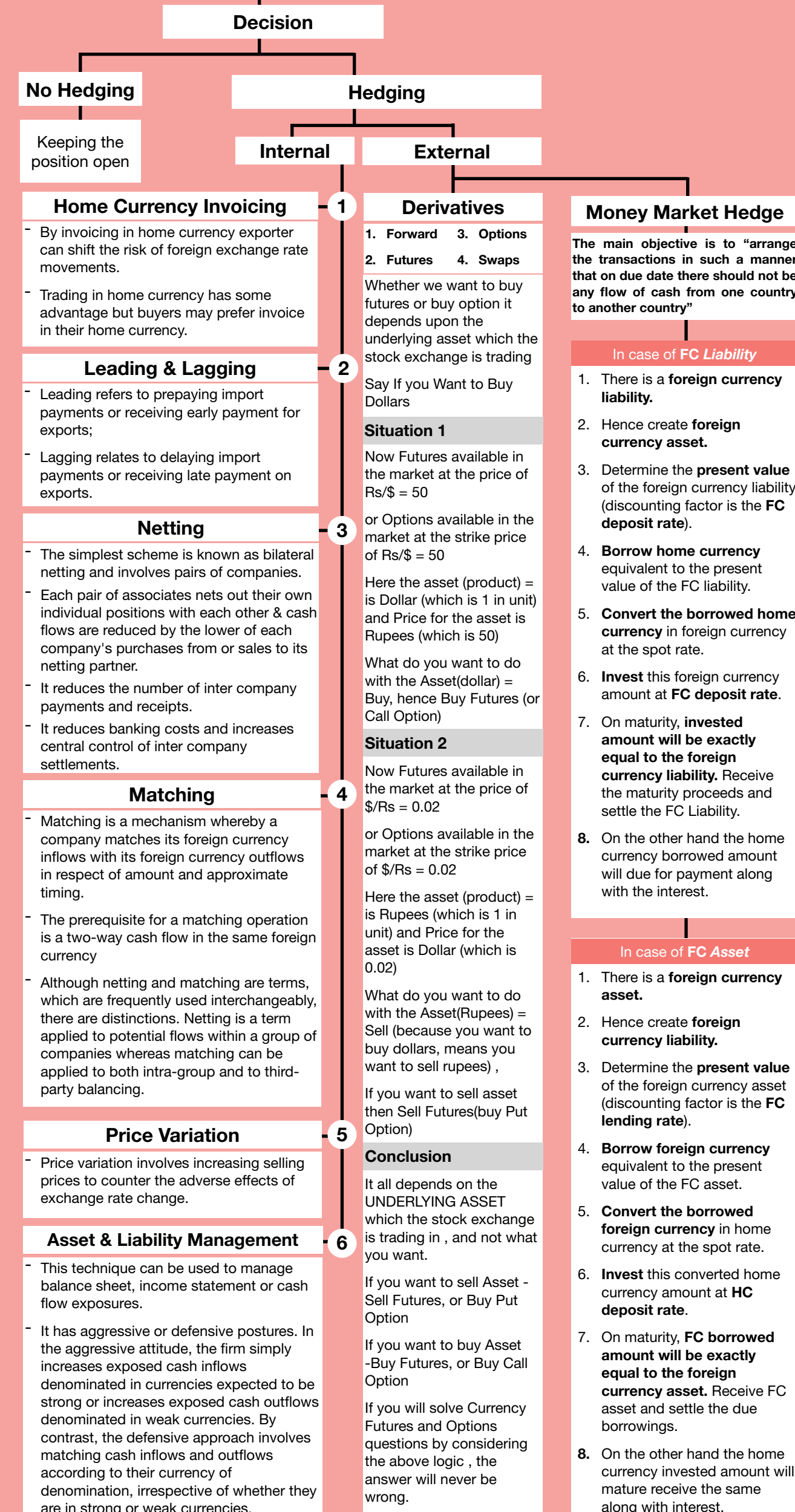
Spot ₹/\$	1m	3m	6m
47.0725/745	133/140	145/160	155/175
Bid Rate	145 + (155-145) x 25/90	148	47.0725+0.0148 = 47.0873
Ask Rate	160 + (175-160) x 25/90	164	47.0745+0.0164 = 47.0909
Spot ₹/\$	1m	3m	6m
47.0725/745	140/133	160/145	175/155
Bid Rate	160 + (175-160) x 25/90	164	47.0725-0.0164 = 47.0561
Ask Rate	145 + (155-145) x 25/90	148	47.0745-0.0148 = 47.0597

Exposures in Forex

- Transaction Exposure**
- It measures the effect of an exchange rate change on outstanding obligations that existed before exchange rates changed but were settled after the exchange rate changes. Thus, it deals with cash flows that result from existing contractual obligations.
- Translation Exposure**
- Also known as accounting exposure, it refers to gains or losses caused by the translation of foreign currency assets and liabilities into the currency of the parent company for consolidation purposes.
- Translation exposures arise due to the need to "translate" foreign currency assets and liabilities into the home currency for the purpose of finalizing the accounts for any given period. A typical example of translation exposure is the treatment of foreign currency loans.
- Economic Exposure**
- It refers to the extent to which the economic value of a company can decline due to changes in exchange rate. It is the **overall impact** of exchange rate changes on the value of the firm. The essence of economic exposure is that exchange rate changes significantly alter the cost of a firm's inputs and the prices of its outputs and thereby influence its competitive position substantially.

1. I hated every minute of training. But I said, Don't quit. Suffer now and live the rest of your life as a champion."- Muhammad Ali
2. Unless you try to do something beyond what you have already mastered, you will never grow."
3. Would you like me to give you a formula for success? It's quite simple, really: Double your rate of failure. It's not that failure is the enemy of success. But it isn't at all. It can be discouraged by failure or you can learn from it, so go ahead and make mistakes. Make all you can. Because remember that's where you will find success."

Risk Management in Forex



Delivery Cancellation & Extension of Forward Contracts

	Early	On due date	Late
Delivery	1. Deliver at Agreed Rate 2. Interest on outflow or inflow of funds (if any) 3. Swap Gain or Loss (if any)	Deliver at Agreed Rate	Cancel the Old Contract 1. Cancel at Spot Rate or the rate on 3rd day from due date whichever is earlier 2. Interest on outflow of funds (if any) 3. Swap Gain or Loss (if any) Enter into New Contract 4. Deliver at Spot Rate
Cancellation	Cancel at Forward Rate for the balance period of the original forward contract	Cancel at Spot Rate	Cancel the Old Contract 1. Cancel at Spot Rate or the rate on 3rd day from due date whichever is earlier 2. Interest on outflow of funds (if any) 3. Swap Gain or Loss (if any)
Extension	Cancel the Old Contract 1. Cancel at Forward Rate for the balance period Enter into New Contract 2. At relevant Forward Rate	Cancel the Old Contract 1. Cancel at Spot Rate Enter into New Contract 2. At relevant Forward Rate	Cancel the Old Contract 1. Cancel at Spot Rate or the rate on 3rd day from due date whichever is earlier 2. Interest on outflow of funds (if any) 3. Swap Gain or Loss (if any) Enter into New Contract 4. At relevant Forward Rate

Early Delivery

Late Delivery, Cancellation & Extension

Nostr, Vostro & Loro Account

Nostr Account	“Our account with your bank”	Nostr accounts are generally held in a foreign country (with a foreign bank), by a domestic bank (from our perspective, our bank). It is obvious that account is maintained in that foreign currency.	State Bank of India account in Bank of America is a Nostr Account for State Bank of India
Vostro Account	“Your account with our bank”	Vostro accounts are generally held by a foreign bank in our country (with a domestic bank). It is generally maintained in Indian Rupee (if we consider India)	State Bank of India account in Bank of America is a Vostro Account for Bank of America
Loro Account	“Your account with their bank”	Loro accounts are generally held by a 2nd party bank account in 3rd Party's bank.	State bank of India account in Bank of America is Loro Account for ICICI Bank

Market Participants

The participants in the foreign exchange market can be categorized as follows

- Non-bank Entities** - to meet their import or export commitments or hedge their transactions against fluctuations
- Banks** - Banks also exchange currencies as per the requirements of their clients.
- Speculators** - they buy and sell currencies with a view to earn profit due to fluctuations in the exchange rates.
- Arbitrageurs** - make profit from price differential existing in two markets by simultaneously operating in two different markets.
- Governments** - monitor the market and help in stabilizing the exchange rates.

Strategies for Exposure Management

- Low Risk: Low Reward**
This option involves automatic hedging of exposures in the forward market as soon as they arise, irrespective of the attractiveness or otherwise of the forward rate.
- Low Risk: Reasonable Reward**
This strategy requires selective hedging of exposures whenever forward rates are attractive but keeping exposures open whenever they are not. This option is similar to an investment strategy of a combination of bonds and equities with the proportion of the two components depending on the attractiveness of prices.
- High Risk: Low Reward**
Perhaps the worst strategy is to leave all exposures unhedged. The risk of destabilization of cash flows is very high. The merit is zero investment of managerial time or effort.
- High Risk: High Reward**
This strategy involves active trading in the currency market through continuous cancellations and re-bookings of forward contracts.

ISO 4217

ISO 4217 is the international standard describing **three-letter codes** (also known as the currency code) to define the names of currencies, as established by the International Organization for Standardization (ISO).

The ISO 4217 code list is the common way in banking and business, all over the world, for defining different currencies.

The first **two letters** of the code are the two letters of **country codes**. The **third letter** is usually the **initial of the currency** itself.

Flag	Country / Entity	Currency	Code
	India	Indian Rupee	INR
	United States of America	US Dollar	USD
	Japan	Yen	JPY
	United Kingdom	Pound	GBP
	Canada	Canadian Dollar	CAD
	Switzerland	Swiss Franc	CHF
	Australia	Australian Dollar	AUD
	Singapore	Singapore Dollar	SGD
	Europe	Euro	EUR

International Financial Management

International Capital Budgeting

- Complexities involved in International Capital Budgeting**
 - Cash flows from foreign projects have to be **converted** into the currency of the parent organization.
 - Profits remitted to the parent firm are subject to **tax** in the home country as well as the host country
 - Effect of **foreign exchange risk** on the parent firm's cash flow
 - Changes in rates of **inflation** causing a shift in the competitive environment and thereby affecting cash flows over a specific time period
 - Restrictions imposed on cash flow distribution** generated from foreign projects by the host country
 - Political risk** in the form of changed political events reduce the possibility of expected cash flows
 - Estimation of the **terminal value** in multinational capital budgeting is difficult since the buyers in the parent company have divergent views on acquisition of the project.
- Adjusting the Discount Rate in International Capital Budgeting**
 - Normally discount rate is adjusted upwards for higher risk in the project and downwards for lower risk in the project.
 - It simply means higher the risk, higher should be the discount rate and vice versa.
 - But lately it is argued that instead of adjusting the discount rate while considering risk it is worthwhile to adjust cash flows.
 - The annual cash flows are discounted at a rate applicable to the project either at that of the host country or parent country.
 - Probability with certainty equivalent method along with decision tree analysis are used for economic and financial forecasting.
 - Cash flows generated by the project and remitted to the parent during each period are adjusted for political risk, exchange rate and other uncertainties by converting them into certainty equivalents.
- Different Scenarios Involved**
 - Foreign company investing in India
 - An Indian Company is investing in foreign country by raising fund in the same country
 - An Indian Company is investing in foreign country by raising fund in different country through the mode of Global Depository Receipts (GDRs)
- Adjusted Net Present Value (APV)**
 - Different components of the project's cash flow have to be discounted separately.
 - The APV method uses different discount rates for different segments of the total cash flows depending on the degree of certainty attached with each cash flow.

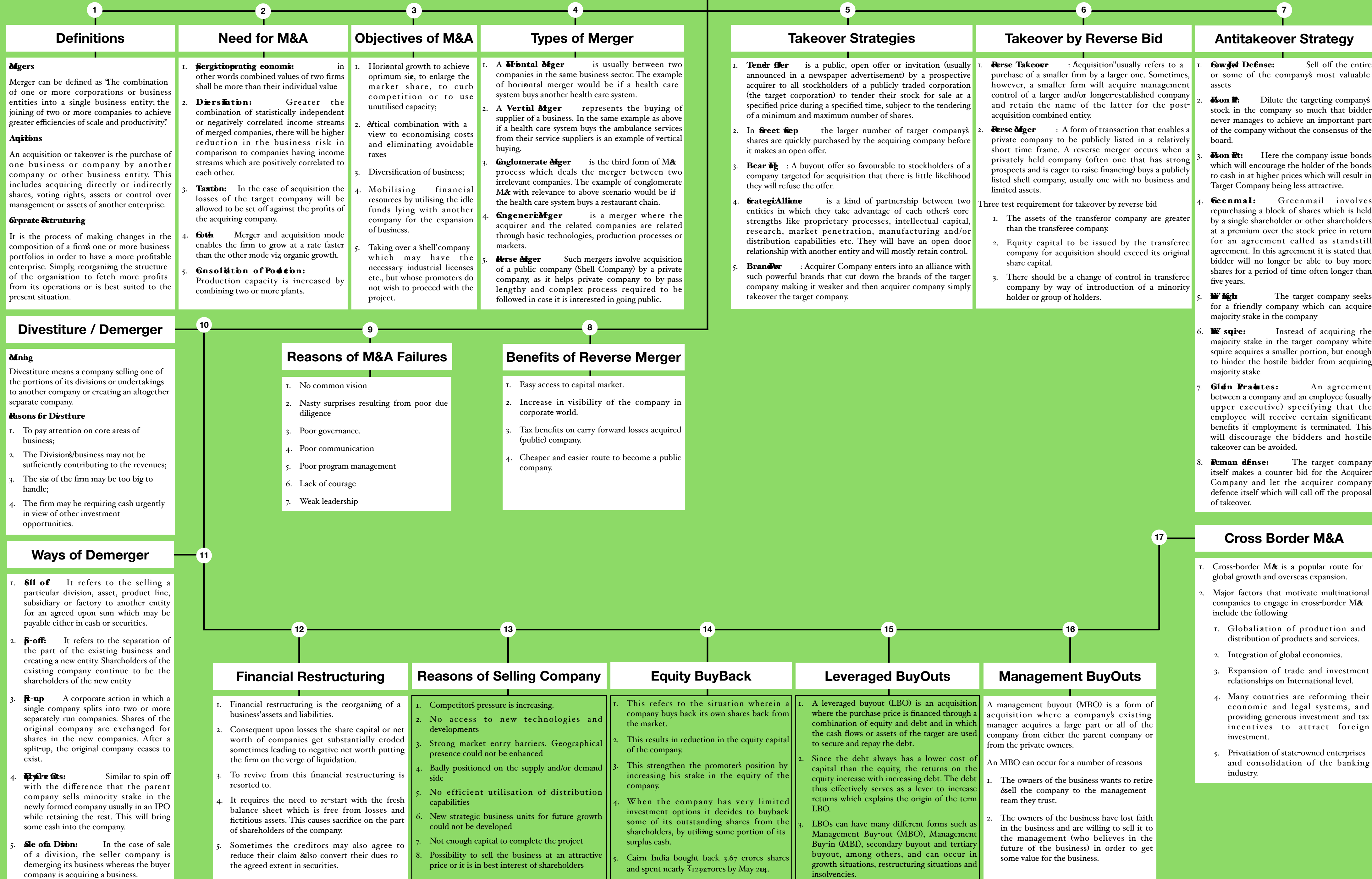
APV = NPV + PV of Tax Shield on Interest + PV of Interest Subsidies

International Sources of Finance

Source	Foreign Currency Convertible Bonds (FCCBs)	American Depository Receipts (ADR)	Global Depository Receipts (GDR)	Euro Convertible Bonds
Meaning	<ul style="list-style-type: none"> A type of convertible bond issued in a currency different than the issuer's domestic currency. A convertible bond is a mix between a debt and equity instrument. It acts like a bond by making regular coupon and principal payments, but these bonds also give the bondholder the option to convert the bond into stock. 	<ul style="list-style-type: none"> U.S. banks simply purchase a large lot of shares from a foreign company, bundle the shares into groups and reissue them on either the NYSE, AMEX or Nasdaq. The depository bank sets the ratio of U.S. ADRs per home country share. This ratio can be anything less than or greater than 1. For example, a ratio of 4:1 means that one ADR share represents four shares in the foreign company. 	<ul style="list-style-type: none"> GDR is similar to an ADR, but is a depository receipt sold outside of the United States and outside of the home country of the issuing company. If the Indian Company wishes to further extend it to other countries such as Europe, then they can sell these ADRs to the public of Europe and the same would be named as GDR. 	<ul style="list-style-type: none"> Euro Convertible bonds are quasi-debt securities (unsecured) which can be converted into depository receipts or local shares. ECBs offer the investor an option to convert the bond into equity at a fixed price after the minimum lock in period. The price of equity shares at the time of conversion will have a premium element. The bonds carry a fixed rate of interest. Indian companies which have opted ECBs issue are Jindal Strips, Reliance, Essar Gujarat, Sterlite etc. Indian companies are increasingly looking at Euro-Convertible bond in place of Global Depository Receipts because GDRs are falling into disfavor among international fund managers.
Advantages	<ol style="list-style-type: none"> Flexibility to convert the bond into equity at a price or redeem the bond at the end of a specified period. Companies prefer bonds as it leads to delayed dilution of equity and allows company to avoid any current dilution in earnings per share Investor is assured of a minimum fixed interest earnings 	<ol style="list-style-type: none"> ADRs allow US Investor to invest in companies outside North America with greater ease. By investing in different countries, you have the potential to capitalize on emerging economies. 	Advantages to Company <ol style="list-style-type: none"> Accessibility to foreign capital markets Rise in the capital because of foreign investors Advantages to Investor <ol style="list-style-type: none"> Helps in diversification, hence reducing risk More transparency since competitor's securities can be compared 	
Disadvantages	<ol style="list-style-type: none"> Exchange risk is more in FCCBs as interest on bonds would be payable in foreign currency. FCCBs mean creation of more debt and a forex outgo in terms of interest which is in foreign exchange. The interest rate is low, say around 3- 4%. 	<ol style="list-style-type: none"> ADRs come with more risks, involving political factors, exchange rates and so on. Language barriers and a lack of standards regarding financial disclosure can make it difficult to research foreign companies 		

International Working Capital Management

- Complexities involved in International Working Capital Management**
 - A multinational firm has a wider option for financing its current assets. A MNC has funds flowing in from different parts of international financial markets. Therefore, it may choose to avail financing either locally or from global financial markets.
 - Interest and tax rates vary from one country to the other. A Treasurer associated with a multinational firm has to consider the **interest/ tax rate differentials** while financing current assets.
 - A multinational firm is confronted with **foreign exchange risk**.
 - Restrictions imposed by the home or host country government towards **movement of cash and inventory** on account of political considerations affect the growth of MNCs.
 - With **limited knowledge of the politico-economic conditions** prevailing in different host countries, a Manager of a multinational firm often finds it difficult to manage working capital of different units of the firm operating in these countries. The pace of development taking place in the communication system has to some extent eased this problem.
- Objectives of International Cash Management**
 - To minimise **currency exposure risk**
 - To minimise overall **cash requirements** of the company as a whole without disturbing smooth operations of the subsidiary or its affiliate
 - To minimise **transaction costs**
 - To minimise country's **political risk**
 - To take advantage of **economies of scale** as well as reap benefits of **superior knowledge**.
- How Centralised Cash Management helps MNCs**
 - To maintain **minimum cash balance** during the year
 - To manage judiciously **liquidity requirements** of the centre
 - To optimally use various **hedging strategies** so that MNC's foreign exchange exposure is minimised
 - To aid the centre to generate **maximum returns by investing** all cash resources optimally
 - To aid the centre to take advantage of **multinational netting** so that transaction costs and currency exposure are minimised
 - To make maximum utilization of **transfer pricing mechanism** so that the firm enhances its profitability and growth.
- Stock Piling**
 - An international firm possesses normally a **bigger stock than EOQ** and this process is known as stock piling. The different units of a firm gets a large part of their inventory from sister units in different countries. This is possible in a vertical set up.
 - For political disturbance there will be bottlenecks in import. If the **currency of the importing country depreciates**, imports will be costlier thereby giving rise to stock piling.
 - To take a decision against stock piling the firm has to weigh the cumulative carrying cost vis-à-vis expected increase in the price of input due to changes in exchange rate. If the probability of **interruption in supply** is very high, the firm may opt for stock piling even if it is not justified on account of higher cost.
 - Also in case of global firms, lead time is larger on various units as they are **located far off in different parts of the globe**. Even if they reach the port in time, a lot of customs formalities have to be carried out. Due to these factors, re-order point for international firm lies much earlier.



Corporate Valuation

StartUp Finance

Financial Policy & Corporate Strategy

Need for Corporate Valuation

- Information for its internal stakeholders,
- Comparison with similar enterprises for understanding management efficiency,
- Future public listing of the enterprise,
- Strategic planning, for e.g. finding out the value driver of the enterprise, or for a correct deployment of surplus cash,
- Ball park price (i.e. an approximate price) for acquisition, etc.

Important Terms

- Present Value of Cash Flows
- Internal Rate of Return
- Return on Investment
- Perpetual Growth Rate
- Terminal Value

Methods of Valuation

1 Asset Based

Book Value = Total Assets - Long Term Debt

Total Assets = Fixed Assets + Intangible Assets + Current Assets - Current Liabilities

This can also be equated to share capital plus free reserves.

2 Earnings Based

$$\text{Value of the Equity} = \frac{EAT}{K_e}$$

$$\text{Value of the Company} = \frac{EBITDA}{K_o}$$

- There are essentially five steps in performing DCF based valuation:
- Arriving at the Free Cash Flow'
 - Forecasting of future cash flows (also called projected future cash flows)
 - Determining the discount rate based on the cost of capital
 - Finding out the Terminal Value (TV) of the enterprise
 - Finding out the present values of both the free cash flows and the TV and interpretation of the results.

4 Enterprise Value Based

$$\text{Enterprise Value} = \text{Market Value of Equity} + \text{Market Value of Preference} + \text{Market Value of Debt} + \text{Minority Interest} - \text{Cash \& Cash Equivalent}$$

5 Economic Value Added

$$EVA = NOPAT - (\text{Invested Capital} * WACC)$$

OR

$$EVA = NOPAT - \text{Capital Charge}$$

6 Market Value Added

$$MVA = \text{Market Value} - \text{Book Value}$$

7 Relative Valuation

The Relative valuation, also referred to as valuation by multiples, uses financial ratios to derive at the desired metric (referred to as the multiple) and then compares the same to that of comparable firms.

In the process, there may be extrapolations set to the desired range to achieve the target set. To elaborate -

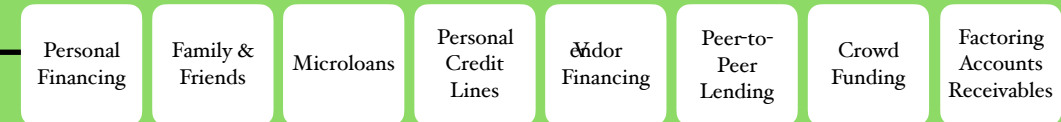
- Find out the drivers that will be the best representative for deriving at the multiple. Drivers can be
 - Enterprise value based multiples, which would consist primarily of EBITDA, Invested Capital, and E/Sales.

- Equity value based multiples, which would comprise of P/E ratio and PEG.
- Determine the results based on the chosen driver(s) through financial ratios
- Find out the comparable firms, and perform the comparative analysis, and
- Iterate the value of the firm obtained to smoothen out the deviations

1 Meaning

- Initial infusion of Money
- Banks are not interested
- Use savings, loan from family and friends
- Take some risk & speed up initial operations
- Bootstrap- Without any help of investors
- Strong Business Plan
- Seek advice from experienced people

2 Sources of Funding



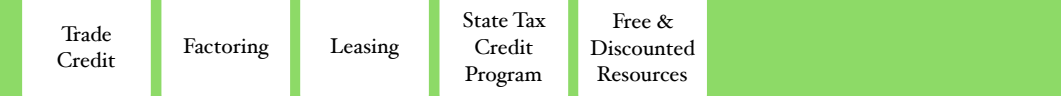
3 Pitch Presentation

- Pitch deck presentation is a short and brief presentation (not more than 20 minutes) to investors explaining about the prospects of the company and why they should invest into the startup business.
- Some of the methods have been highlighted below as how to approach a pitch presentation:



4 Bootstrapping

- An individual is said to be bootstrapping when he or she attempts to found and build a company from personal finances or from the operating revenues of the new company.
- Professionals who engage in bootstrapping are known as bootstrappers.
- Compared to using venture capital, bootstrapping can be beneficial, as the entrepreneur is able to maintain control over all decisions.
- Methods of Bootstrapping



5 Angel Investors

- Invest in small startups or entrepreneurs.
- One-time investment or an ongoing injection of money
- More favourable terms
- Focused on startups take their first steps. Also called as informal investors, angel funders, private investors, seed investors or business angels.
- Crowdfunding platforms online or networks.
- Use their own money, unlike venture capitalist

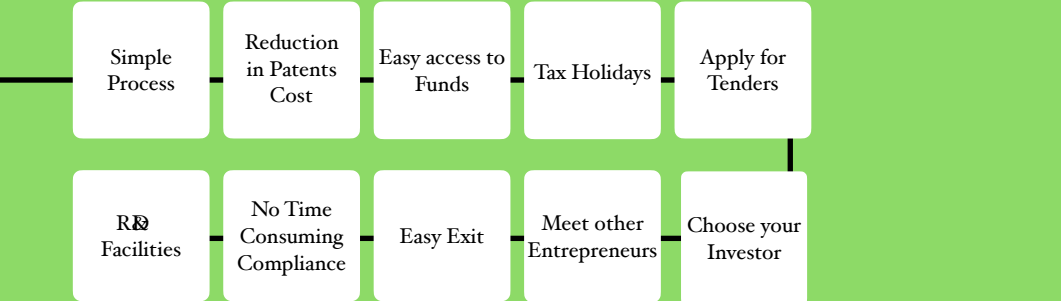
6 Startup India Initiative

Startup means an entity, incorporated or registered in India

Upto 10 years from the date of incorporation	Incorporated as either a Private Limited Company or a Registered Partnership Firm or a Limited Liability Partnership	Should have annual turnover not exceeding ₹100 crores for any of the financial years since its inception	Entity should not have been formed by splitting up or reconstruction a business already in existence	Should work towards development or improvement of a product, process or service and/or have scalable business model with high potential for creation of wealth & employment
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Check the latest definition at <https://www.startupindia.gov.in/content/sih/en/startup-scheme.html>

7 Benefits of Startup in India



Venture Capital

Meaning

Venture capital means funds made available for startup firms and small businesses with exceptional growth potential. Venture capital is money provided by professionals who alongside management invest in young, rapidly growing companies that have the potential to develop into significant economic contributors.

Characteristics

- Long time horizon
- Lack of liquidity
- High Risk
- Equity Participation

Investment Process

- Deal Origination
- Screening
- Due Diligence
- Deal Structuring
- Post Investment Activity
- Exit Plan

Structure

1. Domestic Funds: (i.e. one which raises funds domestically) are usually structured as:

- a domestic vehicle for the pooling of funds from the investor, and
- a separate investment adviser that carries those duties of asset manager.

The choice of entity for the pooling vehicle falls between a trust and a company.

2. Offshore Funds: Two common alternatives available to offshore investors are: the "offshore structure" and the "unified structure".

1) Offshore structure: Under this structure, an investment vehicle (an LLC or an LP

organized in a jurisdiction outside India) makes investments directly into Indian portfolio companies. Typically, the assets are managed by an offshore manager, while the investment advisor in India carries out the due diligence and identifies deals.

2) Unified Structure: When domestic investors are expected to participate in the fund, a unified structure is used. Overseas investors pool their assets in an offshore vehicle that invests in a locally managed trust, whereas domestic investors directly contribute to the trust. This is later device used to make the local portfolio investments.

Advantages

- Solid Capital Base:** Provides a solid capital base for future growth.
- Risk & Rewards:** Venture Capital shares both Risk and Rewards
- Advice & assistance:** Provide practical advice and assistance to the company based on past experience.
- Network of Contacts:** Venture capitalist also has a network of contacts in many areas that can add value to the company.
- Additional Funding:** Capable of providing additional rounds of funding should it be required to finance growth.
- IPO:** Preparing a company for an initial public offering (IPO) of its shares onto the stock exchanges.
- Trade Sale:** Also facilitate a trade sale.

Stages of Funding

- Seed Money:** to prove a new idea.
- Start-Up:** for expenses associated with marketing and product development.
- First Round:** Early sales and manufacturing funds.
- Second Round:** Working capital for early stage companies that are selling product, but not yet turning in a profit.
- Third Round:** expansion money for a newly profitable company
- Fourth Round:** it is intended to finance the "going public" process

3 Fundamental Elements

- A clear and realistic strategy,
- The financial resources, controls and systems to see it through and
- The right management team and processes to make it happen.

$$\text{Strategy} + \text{Finance} + \text{Management} = \text{Fundamentals of Business}$$

Characteristics of Strategy

- Long term in nature:** The plan can be made in a short time, but the effect or impact it has on the organization is in the long term or in the foreseeable future.
- Strategy contains elements of **uncertainty**
- It is directed towards the **goals** of the organization
- Dynamic** in the nature
- Strategies are normally **complex**
- Strategy **affects** the whole organization

Corporate Level Strategy

- We can simply say that corporate level strategies are concerned with questions about what business to compete in.
- Corporate level strategies affect the entire organization and are considered delicate in the strategic planning process.

3 Basic Questions that the Corporate Level Strategy should be able to answer

- Suitability:** Whether the strategy would work for the accomplishment of common objective of the company.
- Feasibility:** Determines the kind and number of resources required to formulate and implement the strategy.
- Acceptability:** It is concerned with the stakeholders satisfaction and can be financial and nonfinancial.

Financial Planning

- Financial planning is the backbone of the business planning and corporate planning.
- It helps in defining the feasible area of operation
- There are 3 major components of Financial planning:
 - Financial Resources (FR)
 - Financial Tools (FT)
 - Financial Goals (FG)
$$FR + FT = FG$$
- For an individual, financial planning is the process of meeting one's life goals through proper management of the finances.
- These goals may include buying a house, saving for children's education or planning for retirement.
- It is a process that consists of specific steps that helps in taking a big- picture look at where you financially are.
- Using these steps you can work out where you are now, what you may need in the future and what you must do to reach your goals.

What makes an Organisation Sustainable?

- Have a clear strategic direction;
- Be able to scan its environment or context to identify opportunities for its work;
- Be able to attract, manage and retain competent staff;
- Have an adequate administrative and financial infrastructure;
- Be able to demonstrate its effectiveness and impact in order to leverage further resources; and
- Get community support for, and involvements in its work
- Be able to demonstrate its effectiveness and impact in order to leverage further resources; and
- Get community support for, and involvement in its work

Functions of SFM

- Continual search for best investment opportunities;
- Selection** of the best profitable opportunities;
- Determination of **optimal mix of funds** for the opportunities;
- Establishment of systems for **internal controls**;
- Analysis of results** for future decision-making.

Key Decisions Financial Strategy?

- Financing Decision
- Investment Decision
- Dividend Decision
- Portfolio Decision

Business Level Strategy

- Business-level strategy focuses on how to attain and satisfy customers, offer goods and services that meet their needs, and increase operating profits.
- To do this, business-level strategy focuses on positioning itself against competitors and staying up to date on market trends and technology changes.

Functional Level Strategy

- Functional Level Strategy is the day-to-day strategy that is going to keep your organization moving in the right direction.
- Just as some businesses fail to plan from a top-level perspective, other businesses fail to plan at this bottom-level.

Outcomes of Financial Planning

- Financial Objectives:** Financial objectives are to be decided at the very outset so that rest of the decisions can be taken accordingly. The objectives need to be consistent with the corporate mission and corporate objectives.
- Financial Decision Making:** Financial decision making helps in analyzing the financial problems that are being faced by the corporate and accordingly deciding the course of action to be taken by it.
- Financial Measures:** The financial measures like ratio analysis, analysis of cash flow statement is used to evaluate the performance of the Company. The selection of these measures again depends upon the Corporate objectives.

What makes an Organisation Financially Sustainable?

- To be financially sustainable, an organization must:
- Have more than one source of income;
 - Have more than one way of generating income;
 - Do strategic, action and financial planning regularly;
 - Have adequate financial systems;
 - Have a good public image;
 - Be clear about its values (value clarity); and
 - Have financial autonomy

CA MAYANK KOTHARI